Code 4651



for Energy, for Environment

Photovoltaic Solution Total Sanitation Environmental Resources Development

Consolidated Financial Statements For the Third Quarter ended December 31,2018

ЗQ

February 14, 2019



- 1. Financial Results for FY2018 3Q Page. 3
- 2. Forecast for FY2018 Page.16

Disclaimer

This material contains certain forward-looking statements. Such forward-looking statements are not intended to provide guarantees of our future performance and are based on certain assumptions and management's judgment based on currently available information. Therefore, actual results in future earnings and operating results may materially differ

from those contained in the forward-looking statements.

The following items are among the factors that could cause actual results to differ materially from the forward-looking statements in this material:

changes in economic environment in Japan and abroad, business condition in Japanese manufacturing industry, competition with other manufacturers, changing technology, regulatory environment, new legislation and any

other factors which are beyond our control.

In addition, this presentation is not intended to solicit investment to securities issued by us. We assume no responsibility for any losses and liabilities that may be incurred because of information contained in this material.

- Numbers are rounded off to the nearest whole number.

 "()" in operating income, ordinary income and net income indicate operating loss, ordinary loss and net loss respectively.
 In case of negative or above 1,000%, margin is expressed by "..".



1. Financial Results for FY2018 3Q

Consolidated Financial Results for FY2018 3Q (Millions of Yen) FY2017 FY2018 3Quarters 3Quarters Results Results Y on Y Difference Plan Diff. from Plan **Net Sales** 36,571 37,037 101.3% +46536,815 +22111,197 +77710,911 **Gross Profit** 10,420 107.5% +286(Gross Profit Margin) 28.5% 30.2% 29.6% **Operating Income** 773 978 126.5% +204813 +164(Operating Income Margin) 2.1% 2.6% 2.2% 938 **Ordinary Income** 558 168.2% +380793 +144(Ordinary Income Margin) 1.5% 2.5% 2.2% Profit attributable to 341 193 56.5% -148 +41151 owners of parent 0.9% 0.5% (Net Income Margin)

As for net sales in the first three quarters under review, sales increased in the HS Division and the ES Division as a result of promoting the expansion of the business size by allocating management resources including personnel, and sales also increased in the Environmental Resources Development Business Division as a result of expanding electricity sales in the Power Producer and Supplier (PPS) business. However, sales declined significantly in the SE Division due to the impact of the contraction of the solar electric power market. As a result, net sales of the entire Group stood at ¥37,037 million (up 1.3% year on year).

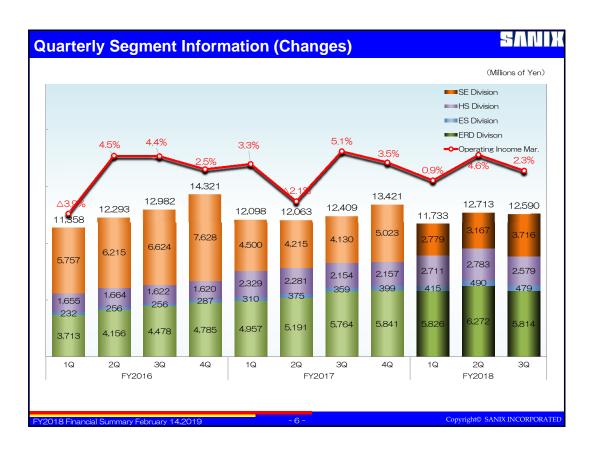
Profit increased in the HS Division, the ES Division and the Environmental Resources Development Business Division on the back of higher sales. However, profit declined significantly in the SE Division, where sales decreased substantially. As a result, for the entire Group, operating income came to ¥978 million (up 26.5% year on year) and ordinary income was ¥938 million (up 68.2% year on year). Net income attributable to the owners of the parent company stood at ¥193 million (down 43.5% year on year) as a result of posting ¥427 million, the expected amount of expenses for restoring the facilities at the Tomakomai Power Plant stricken by the Hokkaido Eastern Iburi earthquake, as a loss caused by the disaster under extraordinary losses.

FY2018 Financial Summary February 14,2019

- 3 -

	FY2017 3Q	uarters		FY2	018 3Quart							
	Results	Prop.	Results	Prop.	Y on Y	Diff. from Plan	% for plan					
Net Sales	36,571		37,037		101.3%	+ 221						
SE Division	12,846	35.1%	9,664	26.1%	75.2%	+ 208	25.7%					
HS Division	6,765	18.5%	8,074	21.8%	119.4%	-154	22.4%					
ES Division	1,045	2.9%	1,385	3.7%	132.5%	+ 34	3.7%					
ERD Division	15,914	43.5%	17,913	48.4%	112.6%	+ 133	48.3%					
Gross Profit	10,420	28.5%	11,197	30.2%	107.5%	+ 286	29.6%					
SG & A	9,646	26.4%	10,219	27.6%	105.9%	+ 121	27.4%					
Operating Income	773	2.1%	978	2.6%	126.5%	+ 164	2.2%					
SE Division	1,347	<u>10.5%</u>	513	<u>5.3%</u>	38.1%	+ 3	5.4%					
HS Division	1,103	<u>16.3%</u>	1,704	<u>21.1%</u>	154.5%	-80	21.7%					
ES Division	130	<u>12.5%</u>	196	14.2%	150.4%	+ 10	13.7%					
ERD Division	502	<u>3.2%</u>	1,088	<u>6.1%</u>	216.8%	+ 281	4.5%					
Group	(2,310)	-	(2,524)	-	-	-50	-					
	*The underlined percentage indicate Operating Margin of each segment.											

		EV/O	047		(Millions of Yen)					
	FY2017 3Q 4Q			FY2018				36	<u> </u>	
	Results Prop. Results			Prop.	Results	Prop.	Results	Prop.	Results	Prop.
Net Sales	12,409		13,421		11,733		12,713		12,590	
SE Division	4,130	33.3%	5,023	37.4%	2,779	23.7%	3,167	24.9%	3,716	29.5%
HS Division	2,154	17.4%	2,157	16.1%	2,711	23.1%	2,783	21.9%	2,579	20.5%
ES Division	359	2.9%	399	3.0%	415	3.5%	490	3.9%	479	3.8%
ERD Division	5,764	46.5%	5,841	43.5%	5,826	49.7%	6,272	49.3%	5,814	46.2%
Gross Profit	3,735	30.1%	3,624	27.0%	3,540	30.2%	3,963	31.2%	3,694	29.3%
SG & A	3,100	25.0%	3,151	23.5%	3,436	29.3%	3,378	26.6%	3,404	27.0%
Operating Income	634	5.1%	473	3.5%	103	0.9%	584	4.6%	289	2.3%
SE Division	409	9.9%	321	6.4%	(88)	_	143	4.5%	458	12.3%
HS Division	353	16.4%	367	17.1%	580	21.4%	658	23.6%	466	18.1%
ES Division	31	<u>8.9%</u>	49	12.4%	52	12.6%	76	<u>15.6%</u>	67	14.1%
ERD Division	559	9.7%	470	8.0%	439	7.5%	522	<u>8.3%</u>	126	2.2%
Group	(719)	_	(735)	-	(880)	_	(816)	_	(828)	_
* The underlined percentage indicate Operating Margin of each segment.										



	FY2017 3	Y2017 3Quarters FY2018 3Quarters								
	Results									
Net Sales	12,846		9,664		75.2%	9,455				
Photovoltaic System	,					,				
Direct Sales	11,858	92.3%	9,142	94.6%	77.1%	8,962	94.8%			
Wholesales	816	6.4%	400	4.1%	49.0%	382	4.0%			
Others	171	1.3%	121	1.3%	70.9%	110	1.2%			
Cost of Sales	8,551	66.6%	6,557	67.9%	76.7%	6,383	67.5%			
Material costs *	5,533	43.1%	4,016	41.6%	72.6%	4,070	43.0%			
Labor costs	1,125	8.8%	772	8.0%	68.7%	752	8.0%			
Gross Profit	4,294	33.4%	3,106	32.1%	72.3%	3,071	32.5%			
SG & A	2,947	22.9%	2,593	26.8%	88.0%	2,562	27.1%			
Personnel expenses	1,294	10.1%	1,275	13.2%	98.5%	1,272	13.5%			
Other expenses	1,652	12.9%	1,318	13.6%	79.7%	1,289	13.6%			
Operating Income	1,347	10.5%	513	5.3%	38.1%	509	5.4%			
Sales declined in solar electric pomarket, there was a longer-than-ex situation of backward shifts overall Operating income decreased substa of personnel to the HS Division and 61.9% year on year).	pected delay ir . As a result, ne antially due to	n the approva et sales declin lower sales, c	the impact of t il of business pl ied significantly lespite segmen	the contracted lans of Feed-in to ¥9,664 minus t efforts to re	n-Tariffs (FIT), illion (down 2 duce expense	olar electric po which resulte 4.8% year on s through the	ower ed in a year). transfer			

[Reference] Quarterly Segment Information (SE Division)

FY2017 FY2018 3Q 4Q 1 Q 3Q Results Prop. Results Prop. Results Prop. Results Prop. Results Prop. Net Sales 4,130 5,023 2,779 3,167 3,716 **Cost of Sales** 2,018 2,155 2,383 2,813 3,756 **Material costs** 45.4% 2,758 54.99 42.2% 1,434 38.6% 1,246 44.89 1,335 1,873 Labor costs 351 8.5% 308 6.1% 269 9.7% 253 8.0% 249 6.79 4.2% 5.9% 7.7% **Outsourcing costs** 174 301 6.0% 4.0% 187 284 111 Other costs 10.0% 7.7% 14.1% 11.9% 11.1% 414 387 391 378 414 **Gross Profit** 1,316 31.9% 1,267 25.2% 761 27.4% 1,011 31.9% 1,333 35.9% SG & A 22.0% 18.8% 27.4% 875 23.6% 906 946 849 868 428 Personnel expenses 424 10.3% 475 9.5% 415 14.9% 431 13.6% 11.5% Other expenses 481 11.7% 471 434 15.6% 436 13.8% 447 12.0%

* Material costs includes material costs and supply expenses.

4.5%

143

① In material costs in 4Q of FY2017, a ¥401 million loss on valuation of inventories was posted as a result of reviewing the valuation of inventories of in-house manufactured power conditioners. Excluding the effect of this valuation loss, the proportion of sales was 46.9%.

6.4%

(88)

321

FY2018 Financial Summary February 14,2019

Operating Income

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458

12.3%

Segment Information for FY2018 3Q (HS Division)

9.9%

409

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	FY2017 3	Quarters		FY20	18 3Quart	ers	
	Results	Prop.	Results	Prop.	Yon Y	Plan	% for plan
Net Sales	6,765		8,074		119.4%	8,229	
Termite Eradication Service	1,970	29.1%	2,623	32.5%	133.1%	2,582	31.4%
Under-Roof/Roof Ventilation System	946	14.0%	1,328	16.5%	140.4%	1,290	15.7%
Foundation Repairing/ Home Reinforcement System	1,428	21.1%	1,600	19.8%	112.1%	1,761	21.4%
Others	2,419	35.8%	2,521	31.2%	104.2%	2,595	31.5%
Costs of Sales	3,039	44.9%	3,248	40.2%	106.9%	3,319	40.3%
Labor costs	903	13.4%	996	12.3%	110.3%	1,005	12.2%
Gross Profit	3,726	55.1%	4,826	59.8%	129.5%	4,910	59.7%
SG & A	2,622	38.8%	3,121	38.7%	119.0%	3,125	38.0%
Personnel expenses	1,660	24.5%	1,918	23.8%	115.6%	1,956	23.8%
Operating Income	1,103	16.3%	1,704	21.1%	154.5%	1,784	21.7%

The HS Division strengthened the sales and construction systems so that the Division would be able to make carefully crafted proposals for the maintenance of ordinary houses by increasing personnel through transfers and recruitment for the purpose of expanding its business size. As a result, termite extermination increased 33.1% year on year, and underfloor/ceiling ventilation systems rose 40.4% year on year. Base repair/roof reinforcement construction increased 12.1%. As a result, the division's sales rose to ¥8,074 million (up 19.4% year on year).

Operating income stood at ¥1,704 million (up 54.5% year on year) mainly thanks to the significant increase in sales, an improvement in construction efficiency and a fall in subcontract expenses, despite a rise in costs such as personnel expenses due to the increase in personnel.

FY2018 Financial Summary February 14,2019

- 9 -

[Reference] Changes of Profitability of SE / HS Division

21 JULY

■ Changes of SE Division

		FY2C	17		FY2018				
	1Q	2Q	3Q	4Q	1Q	2Q	3Q		
Marginal Profit Ratio(%)	48.4	49.2	46.3	43.7	44.1	45.7	48.6		
Average Monthly Fixed Cost (Million Yen per month)	578	525	499	488	437	434	449		
Breakeven Sales Volume (Million Yen per month)	1,193	1,067	1,078	1,118	985	934	916		

* The results of Marginal profit ratio for the 4^Q ended March 31, 2018 does not include the loss from inventory revaluation of ¥401 million that is included in material costs.

■ Changes of HS Division

		FY20	017		FY2018				
	1Q	2Q	3Q	4Q	1Q	2Q	3Q		
Marginal Profit Ratio(%)	71.2	70.5	73.2	74.5	75.6	76.0	74.3		
Average Monthly Fixed Cost (Million Yen per month)	399	412	403	407	489	485	483		
Breakeven Sales Volume (Million Yen per month)	561	584	551	547	620	628	638		

- * A marginal profit ratio is shown as profit ratio which is subtracted variable cost such as material, outsourcing costs.
- * Breakeven Sales Volume...Fixed Cost / Marginal profit ratio

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Segment Information for FY2018 3Q (ES Division)



(Millions of Yen)

	FY2017 3	Quarters		FY2	018 3Quarte	ers								
	Results	Prop.	Results	Prop.	Yon Y	Plan	% for Plan							
Net Sales	1,045		1,385		132.5%	1,350								
Costs of Sales	551	52.8%	666	48.1%	120.7%	662	49.1%							
Labor costs	133	12.8%	160	11.6%	120.1%	158	11.7%							
Gross Profit	493	47.2%	718	51.9%	145.7%	688	50.9%							
SG & A	362	34.7%	522	37.7%	144.0%	502	37.2%							
Personnel expenses	226	21.6%	312	22.5%	138.0%	303	22.5%							
Operating Income	130	12.5%	196	14.2%	150.4%	185	13.7%							

Sales of anti-rust equipment installation (brand name: Daelman Shock), our main product, increased 85.3% year on year as a result of increasing personnel through transfers and recruitment for the purpose of expanding the business size of the Division, strengthening sales activities to the owners of buildings and condominiums and enhancing relationships with partner companies, including management companies. As a consequence, the division's net sales rose to ¥1,385 million (up 32.5% year on year).

Operating income rose to ¥196 million (up 50.4% year on year) mainly due to the significant increase in sales, an improvement in construction efficiency and a fall in subcontract expenses, despite a rise in costs such as personnel expenses due to the increase in personnel.

FY2018 Financial Summary February 14,2019

- 11

$\sim 100 \, \mathrm{M}$ Segment Information for FY2018 3Q (ERD Division) (Millions of Yen) FY2017 3Quarters FY2018 3Quarters % for Plan Results Prop. Results Prop. Y on Y Plan 17,913 **Net Sales** 15,914 17,779 112.6% **Plastic Fuels** 5,712 35.9% 6,451 112.9% 6,236 36.0% 35.1% **Power Generation** 7,830 8,939 9,054 49 2% 49 9% 114.2% 50.9% Organic Waste Water 1,413 1,430 1,332 8.4% 7.9% 106.1% 8.0% **Final Disposal** 519 3.3% **595** 3.3% 114.7% 540 3.0% Others 512 518 2.9% 517 3.3% 98.7% 2.9% **Gross Profit** 2,545 1,905 12.0% 14.2% 133.6% 2,241 12.6% SG & A 1,403 8.8% 1,457 8.1% 103.8% 1,433 8.1%

Plastic fuel sales increased 12.9% year on year because the Division placed emphasis on the quality of plastic fuels and proceeded with careful examinations of accepted articles, and the acceptance volume also remained stable. Although the suspension of the Tomakomai Power Plant caused by the Hokkaido Eastern Iburi earthquake was the factor for a decrease in revenue, electricity sales rose 14.2% year on year due to higher volume in the Power Producer and Supplier (PPS) business. As a result, net sales amounted to ¥17,913 million (up 12.6% year on year).

3.2%

502

1,088

6.1%

216.8%

Operating income increased to ¥1,088 million (up 116.8% year on year) due to cost reductions through improved profitability by focusing on the quality of plastic fuels, as well as higher sales in the PPS business and the contribution of measures to stabilize power procurement costs, although the suspension of the Tomakomai Power Plant was the factor for a decrease in profit.

FY2018 Financial Summary February 14,2019

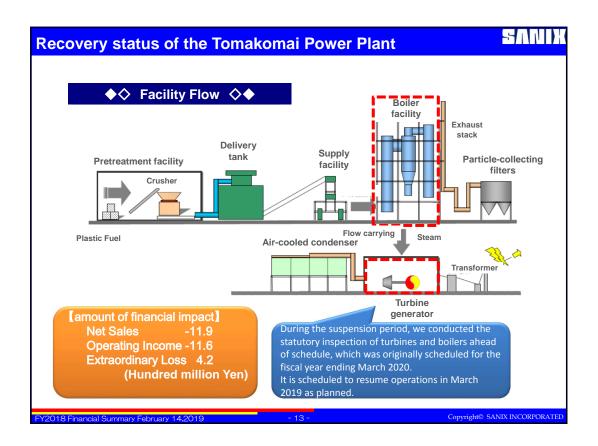
Operating Income

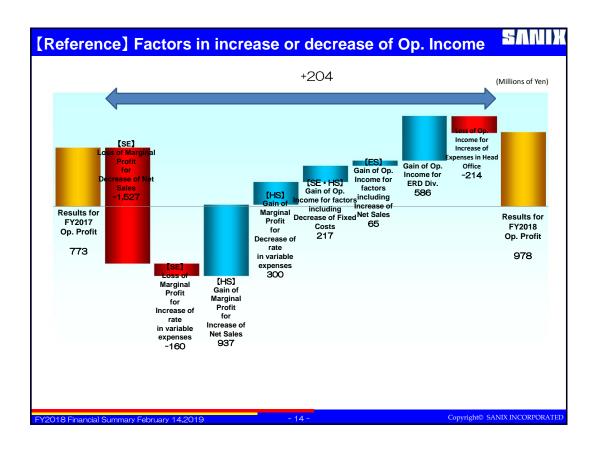
- 12 -

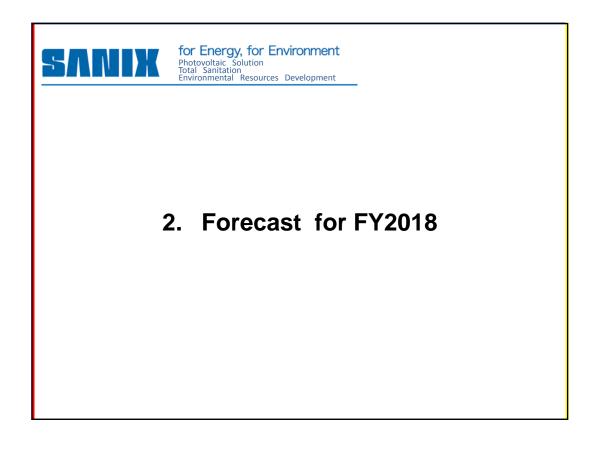
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807

4.5%

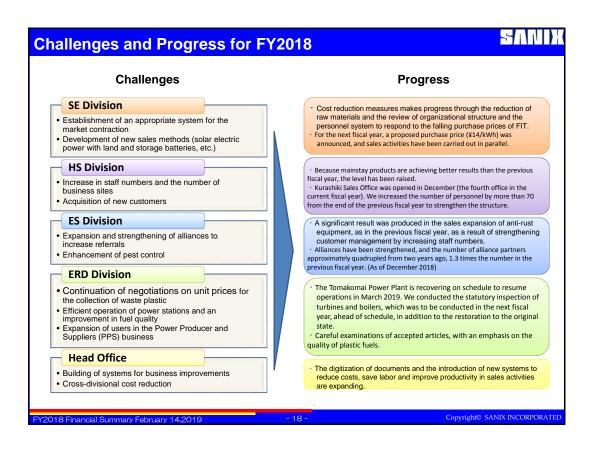






					There	e is no change from	the forecast a	nnounced on Nov	/ember
								(Millions of Yen)	
				FY20	17	F	Y2018		
				Results		Plan	Y on Y	Difference	
	Net Sal	es		49	,993	49,434	98.9%	-558	
	Gross P	rofit		14	,044	14,735	104.9%	+ 690	
	(Gross P	rofit Margi	n)		28.1%	29.8%			
	Operati	ng Incor	ne	1	,246	1,338	107.3%	+ 91	
	(Operati	ng Income	Margin)		2.5%	2.7%			
	Ordinary Income		1	,019	1,290	126.6%	+ 270		
	(Ordinar	y Income N	Margin)		2.0%	2.6%			
		ttributal		1	,180	534	45.3%	-645	
		of pare			2.4%	1.1%			
	/ Op. Income		■Net	Sales		he full fiscal year, sales a			
	of Yen)		■Op.	Income		s declined due to marke resume operations until			
95,629	61,916	50,955	49,993	49,434	earthqu	ake, although sales grev	v steadily in the I	HS and ES businesse	s.
		1,036	1,246	1,338		ne previous fiscal year, g ses and cost reductions			
					decreas	e in sales. However, bed	ause expenses fo	or restoring the origi	nal stat
Y2014	FY2015	FY2016	FY2017	FY2018		mai Power Plant will be sed by the disaster und			
-3.142	-2,229 _{Re}	sults		Revised	the common of the common terms of the best of the best of the common terms of the comm				

			There	is no chang	ge from the	forecast annour	nced on Nov	ember 13, 2	
							()	Millions of Yen	
	FY20 Full Y		3Quarters	FY2018 Quarters Full Year					
	Results	Prop.	Results	Prop.	Progress	Revised Plan	Prop.	Diff. from Pre. Period	
Net Sales	49,993		37,037		74.9%	49,434		-558	
SE Division	17,870	35.7%	9,664	26.1%	73.0%	13,243	26.8%	-4,626	
HS Division	8,922	17.8%	8,074	21.8%	73.8%	10,938	22.1%	2,015	
ES Division	1,444	2.9%	1,385	3.7%	77.9%	1,778	3.6%	334	
ERD Division	21,755	43.5%	17,913	48.4%	76.3%	23,473	47.5%	1,717	
Gross Profit	14,044	28.1%	11,197	30.2%	76.0%	14,735	29.8%	690	
SG & A	12,798	25.6%	10,219	27.6%	76.3%	13,397	27.1%	599	
Operating Income	1,246	2.5%	978	2.6%	73.1%	1,338	2.7%	91	
SE Division	1,668	9.3%	513	5.3%	45.8%	1,121	8.5%	-546	
HS Division	1,471	16.5%	1,704	21.1%	75.3%	2,262	20.7%	791	
ES Division	179	12.5%	196	14.2%	81.5%	240	13.5%	60	
ERD Division	972	4.5%	1,088	6.1%	111.6%	975	4.2%	3	
Group	(3,045)	_	(2,524)	_	77.4%	(3,262)	_	-217	
Ordinary Income	1,019	2.0%	938	2.5%	72.8%	1,290	2.6%	270	
Profit attributable to owners of parent	1,180	2.4%	193	0.5%	36.1%	534	1.1%	-645	



Segment Forecasts for FY2018 (SE Division)

There is no change from the forecast announced on November 13, 2018

							<u> </u>	<u>/lillions of Yen)</u>
	FY20)17			FY	<u> 2018 </u>		
	Full Y	'ear		3Quarters			Full Year	
	Results	Prop.	Results	Prop.	Diff. from	Revised Plan	Prop.	Diff. from
	Results	гтор.	rvesuits	гтор.	Pre. Period	Neviseu Flair	FTOP.	Pre. Period
Net Sales	17,870		9,664		73.0%	13,243		-4,626
Photovoltaic System								
Direct Sales	16,647	93.2%	9,142	94.6%	72.3%	12,642	95.5%	-4,004
Wholesales	1,026	5.7%	400	4.1%	84.8%	472	3.6%	-554
Others	196	1.1%	121	1.3%	94.7%	128	1.0%	-68
Cost of Sales	12,308	68.9%	6,557	67.9%	75.2%	8,723	65.9%	-3,584
Material costs **	8,291	46.4%	4,016	41.6%	70.1%	5,729	43.3%	-2,562
Labor costs	1,433	8.0%	772	8.0%	79.4%	972	7.3%	-460
Gross Profit	5,562	31.1%	3,106	32.1%	68.7%	4,519	34.1%	-1,042
SG & A	3,893	21.8%	2,593	26.8%	76.3%	3,398	25.7%	-495
Personnel expenses	1,769	9.9%	1,275	13.2%	74.8%	1,704	12.9%	-65
Other expenses	2,124	11.9%	1,318	13.6%	77.8%	1,693	12.8%	-430
Operating Income	1,668	9.3%	513	5.3%	45.8%	1,121	8.5%	-546

The SE Division expects sales to decrease significantly from the previous fiscal year due to the impact of the contraction of the solar electric power market. There were backward shifts in the commencement of construction due to a delay in the approval of the Feed-in-Tariff (FIT) business plan application. However, the delay is being resolved from the third quarter, and sales for the third quarter only are higher than the revised sales.

In terms of profit, operating income is expected to reach the target because the reduction of materials and other costs is making progress almost within expectations, in addition to the reduction of personnel expenses through the review of personnel replacements and other fixed costs.

FY2018 Financial Summary February 14,2019

- 19

Segment Forecasts for FY2018 (HS Division) There is no change from the forecast announced on November 13, 2018 FY2018 FY2017 Full Year 3 Quarters Full Year Diff. from Revised Plan Diff. from Pre. Period Results Prop. Period Net Sales 8,922 8,074 10,938 +2,01573.8% Termite Eradication Service 2,628 29.5% 2,623 32.59 79.3% 3,309 + 680 Under-Roof/Roof 1,254 14.1% 1,328 16.5% 1,691 78.6% 15.5% +436Ventilation System **Foundation** 1,957 21.9% 1,600 19.8% 66.9% 2,391 21.9% + 434 Repairing/ 3,081 2,521 Others 34.5% 3,545 31.29 71.1% 32.4% + 463 3,248 Costs of Sales 3,975 4,480 + 504 44.6% 40.29 41.0% 72.5% Labor costs 1,213 13.6% 996 12.3% 74.1% 1,345 12.3% + 132 **Gross Profit** 4,947 4,826 6,458 + 1,511 55.4% 59.8% 74.7% 59.0% 3,475 39.0% 3,121 38.7% 74.4% 4,195 38.4% + 719 Personnel expenses 2,204 24.7% 1,918 23.8% 72.2% 2,656 24.3% + 452 **Operating Income** 1,471 16.5% 1,704 2,262 20.7% + 791

In the HS Division, sales remained strong due to an improvement in the management of existing customers by increasing personnel through transfer from the SE Division and mid-career recruitment. The Division expects sales to reach the target by strengthening the acquisition of new customers, although sales are slightly behind the revised plan. In terms of profit, although expenses are increasing due mainly to rises in personnel and sales, the Division expects profit to achieve the revised figure because the solid trend of higher sales is continuing.

FY2018 Financial Summary February 14,2019

- 20 -

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[Reference] Changes of Profitability of SE / HS Division

■ Changes of SE Division

		FY2017	7	FY2018				
	1 st . Half	2 nd . Half	Full Year	1 st . Half Results	2 nd . Half Rev. Plan	Full Year Rev. Plan		
Marginal Profit Ratio (%)	48.8	44.9	46.8	44.9	48.4	46.9		
Average Monthly Fixed Cost (Million Yen per month)	551	494	522	430	408	419		
Breakeven Sales Volume (Million Yen per month)	1,130	1,101	1,117	958	844	901		

* The results of Marginal profit ratio for the 4^Q ended March 31, 2018 does not include the loss from inventory revaluation of ¥401 million that is included in material costs.

Changes of HS Division

		FY2017		FY2018			
	1 st . Half	2 nd . Half	Full Year	1 st . Half Results	2 nd . Half Rev. Plan	Full Year Rev. Plan	
Marginal Profit Ratio (%)	70.8	73.8	72.3	75.8	73.6	74.7	
Average Monthly Fixed Cost (Million Yen per month)	405	405	405	473	489	481	
Breakeven Sales Volume (Million Yen per month)	573	549	561	624	665	644	

- * A marginal profit ratio is shown as profit ratio which is subtracted variable cost such as material, outsourcing costs.
- * Breakeven Sales Volume...Fixed Cost / Marginal profit ratio

FY2018 Financial Summary February 14,2019

- 21

Segment Forecasts for FY2018 (ES Division)

7

There is no change from the forecast announced on November 13, 2018

_	(Millions of Yen)								
	FY2017		FY2018						
	Full Year		3Quarters			Full Year			
	Results	Prop.	Results	Prop.	Diff. from Pre. Period	Revised Plan	Prop.	Diff. from Pre. Period	
Net Sales	1,444		1,385		77.9%	1,778		+ 334	
Costs of Sales	755	52.3%	666	48.1%	75.3%	884	49.7%	+ 129	
Labor costs	180	12.5%	160	11.6%	76.9%	209	11.8%	+ 28	
Gross Profit	689	47.7%	718	51.9%	80.4%	894	50.3%	+ 204	
SG & A	509	35.3%	522	37.7%	80.0%	653	36.7%	+ 143	
Personnel expenses	313	21.7%	312	22.5%	78.3%	398	22.4%	+ 84	
Operating Income	179	12.5%	196	14.2%	81.5%	240	13.5%	+ 60	

In the ES Division, sales remained strong, particularly in anti-rust equipment installation (brand name: Daelman Shock), due to the increase in staff numbers through the transfer from the SE Division and mid-career recruitment, strengthening alliance activities with management companies for buildings and condominiums, acquiring new customers and improving the post-sale service system for existing customers. The Division is expected to achieve the plan by continuing with the current efforts.

In terms of profit, the Division aims to step up profit by achieving the revised plan because a solid increase in sales is expected in the second half.

FY2018 Financial Summary February 14,2019

- 22 -

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Segment Forecasts for FY2018 (ERD Division)



There is no change from the forecast announced on November 13, 2018

								(Millions of Yen)		
	FY20	017	FY2018							
	Full	Full Year		3Quarters			Full Year			
	Results	Prop.	Results	Prop.	Diff, from Pre, Period	Revised Plan	Prop.	Diff, from Pre, Period		
Net Sales	21,755		17,913		76.3%	23,473		+ 1,717		
Plastic Fuels	7,556	34.7%	6,451	36.0%	79.4%	8,122	34.6%	+ 566		
Power Generation	11,095	51.0%	8,939	49.9%	73.9%	12,096	51.5%	+ 1,001		
Organic Waste Wate	1,748	8.0%	1,413	7.9%	73.6%	1,920	8.2%	+ 172		
Final Disposal	654	3.0%	595	3.3%	90.7%	657	2.8%	+ 2		
Others	701	3.2%	512	2.9%	75.7%	676	2.9%	-24		
Gross Profit	2,846	13.1%	2,545	14.2%	88.9%	2,863	12.2%	+ 17		
SG & A	1,873	8.6%	1,457	8.1%	77.2%	1,887	8.0%	+ 14		
Operating Income	972	4.5%	1,088	6.1%	111.6%	975	4.2%	+ 3		

In the Environmental Resources Development Division, the Tomakomai Power Plant suspended its operations because of the effects of the earthquake that occurred in September 2018, but the restoration to the original state is progressing on schedule, and the Plant is expected to resume in early March 2019. The Division therefore expects to achieve the plan as revised at the end of the first half.

In terms of profit, the Division has not changed the revised plan announced in November because the Plant is scheduled to resume in March as planned, despite shifts in months concerning repair costs in statutory inspections, etc.

FY2018 Financial Summary February 14,2019

- 23

