Financial Results Briefing For the Fiscal Year Ended March 31, 2026

Sanix Holdings, Inc.

May 15, 2026

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Summary of Financial Results for the Fiscal Year Ended March 31, 2026

Year-on-year: Increased revenue, decreased profit

While net sales remained at the same level as the previous fiscal year, profit decreased due to increased costs, including the implementation of statutory inspections in the power generation business and the refurbishment of turbines to ensure stable operation in the future.

(million yen)	2025 /Mar Actual	2026 /Mar Actual	YoY difference	YoY Ratio	2026/Mar Plan	Difference	Ratio
Net sales	45,352	**45,291**	△ 60	99.9%	45,201	+ 90	100.2%
Gross profit	16,606	**15,440**	△ 1,165	93.0%	15,562	△ 121	99.2%
Operating profit	2,227	**1,272**	△ 954	57.1%	1,308	△ 35	97.3%
Ordinary profit	1,950	**727**	△ 1,222	37.3%	779	△ 52	93.3%
Net profit	1,483	**421**	△ 1,061	28.4%	816	△ 395	51.6%

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Segment Overview of the Fiscal Year Ending March 2026

Residential Environment Area

Sales Composition Ratio **33.3%**

Business related to total maintenance for detached houses, apartment buildings, and other residential properties

- Services for Detached Houses (HSE) Business
- Services for Corporations and Apartment Buildings (ES) Business

Energy Area

Sales Composition Ratio **19.3%**

Business operations related to the sale, installation, and maintenance of solar power generation systems for corporations and legal entities

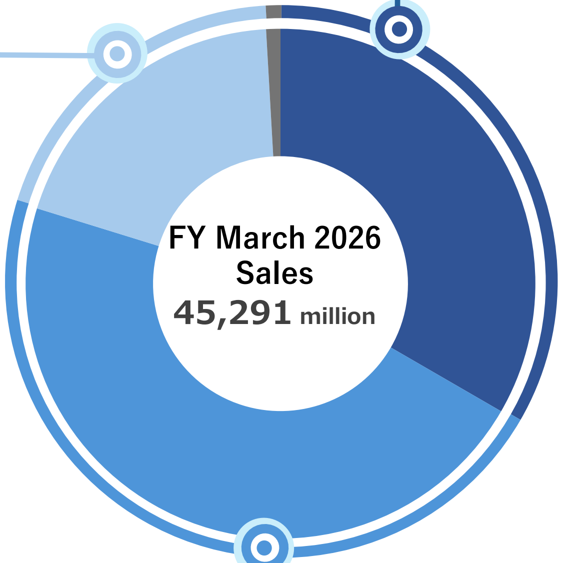
- Solar Power Generation Business for Corporations

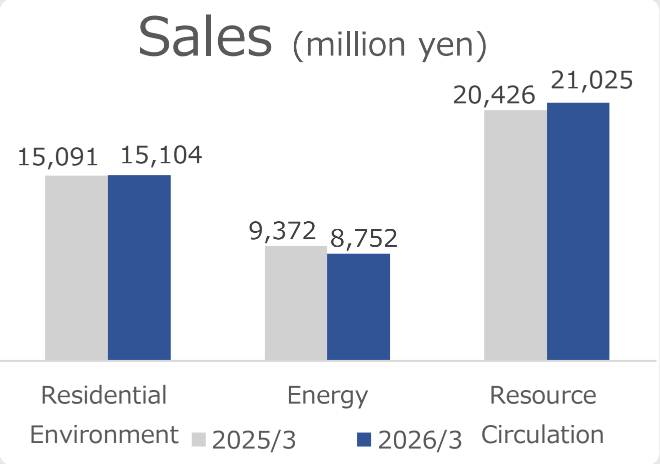
Resource Circulation Area

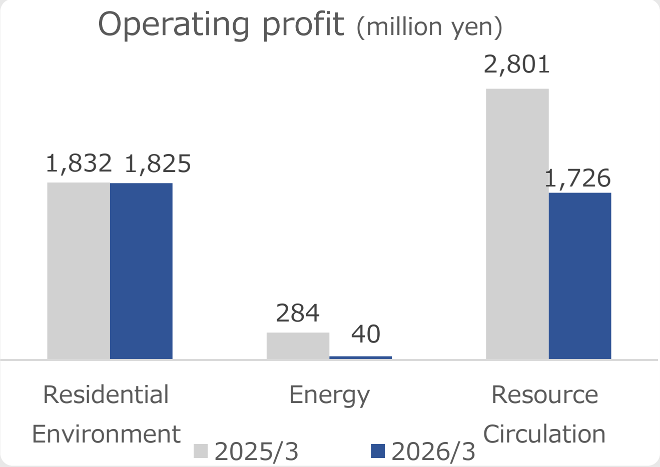
Sales Composition Ratio **46.4%**

Businesses related to recycling waste plastics, purifying waste liquids, and producing fuel

- Plastics Business
- Wastewater Treatment Business
- Power Generation Business
- Landfill Business
- PPS Business







※For the fiscal year ending March 2026, segment classifications have been changed due to the transition to a holding company structure.

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Overview by Segment for the Fiscal Year Ending March 31, 2026

			YoY	
Residential Environment Area	Sales Operating Profit	**15,104** million yen **1,825** millionyen	(+**0.1** %) (△**0.4** %)	Although there were impacts from changes in the business structure and operational rates in response to the summer revision of the Industrial Safety and Health Regulations, revenue increased as the Services for Corporations and Apartment Buildings business performed steadily. On the other hand, while we proceeded with cost structure reviews and cost reductions, profit decreased slightly due to an increase in personnel expenses resulting from workforce realignment following the spin-off.
Energy Area	Sales Operating Profit	**8,752** million yen **40** million yen	(△**6.6** %) (△**85.7** %)	While enhanced profitability-focused order management and expanded partnerships with PPA operators were promoted, revenue decreased due to environmental changes in the solar power market and intensifying competition. This decrease in revenue resulted in a decrease in profit as fixed costs could not be fully covered.
Resource circulation Area	Sales Operating Profit	**21,025** million yen **1,726** million yen	(+**2.9** %) (△**38.4** %)	Although revenue decreased in the Plastics Business due to factors such as a decline in processing unit prices, overall revenue increased as electricity sales to retail customers at higher unit prices grew in the PPS Business and the Power Generation Business. On the other hand, profit decreased due to the decline in processing unit prices in the Plastics Business, coupled with increased costs from statutory inspections at the Tomakomai Power Plant and the refurbishment of turbines to ensure stable operation in the future.
Other/HQ	Sales Operating Profit	**409** million yen △**2,319** million yen	(△**11.3** %) (+**372** million)	Headquarters expenses decreased due to personnel reassignments and other measures implemented to accelerate the growth and independence of each operating company.

※For the fiscal year ending March 2026, segment classifications have been changed due to the transition to a holding company structure. The prior-year figures have been reclassified according to the new segment classifications for comparison purposes.

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Summary by Segment the Fiscal Year Ending March 2026

(million yen)	2025/Mar Actual	2026/Mar Actual	YoY difference	YoY Ratio	2026/Mar Plan	difference	Ratio
Sales	**45,352**	**45,291**	**△ 60**	**99.9%**	**45,201**	**+ 90**	**100.2%**
Residential Environment Area	15,091	15,104	+ 12	100.1%	15,322	△ 217	98.6%
Energy Area	9,372	8,752	△ 620	93.4%	8,654	+ 97	101.1%
Resouce Circulation Area	20,426	21,025	+ 599	102.9%	20,812	+ 213	101.0%
Other	461	409	△ 52	88.7%	413	△ 3	99.1%
Operating Profit	**2,227**	**1,272**	**△ 954**	**57.1%**	**1,308**	**△ 35**	**97.3%**
Residential Environment Area	1,832	1,825	△ 7	99.6%	1,925	△ 99	94.8%
Energy Area	284	40	△ 244	14.3%	192	△ 151	21.2%
Resouce Circulation Area	2,801	1,726	△ 1,075	61.6%	1,592	+ 134	108.4%
Other/HQ	△ 2,692	△ 2,319	+ 372	–	△ 2,401	+ 82	–

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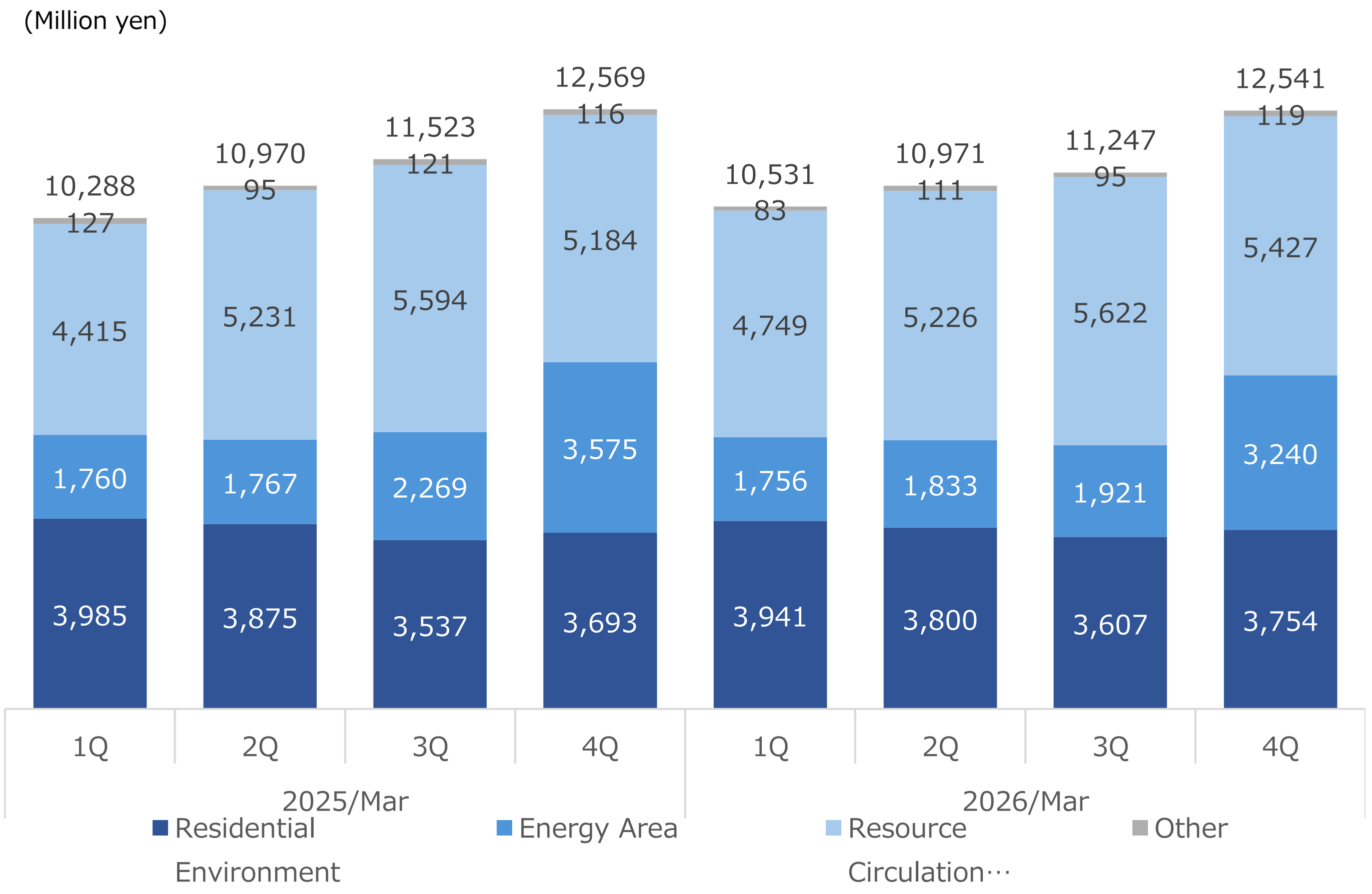
Fiscal Year Ending March2026 sales（Quarterly trends）



YoY
-0.1%

Residential Environment **+0.1%**
Energy **△6.6%**
Resource Circulation **+2.9%**

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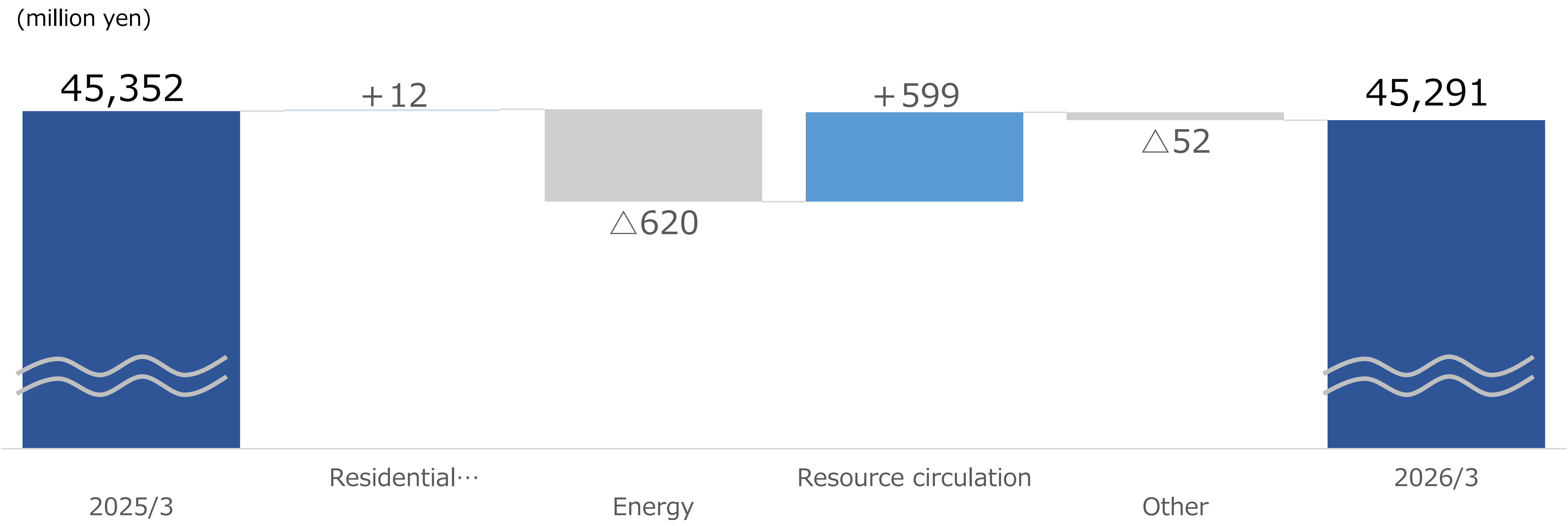
Analysis of Year-on-Year Change in Sales of the Fiscal Year Ending March 2026

Sales

YoY △60 million



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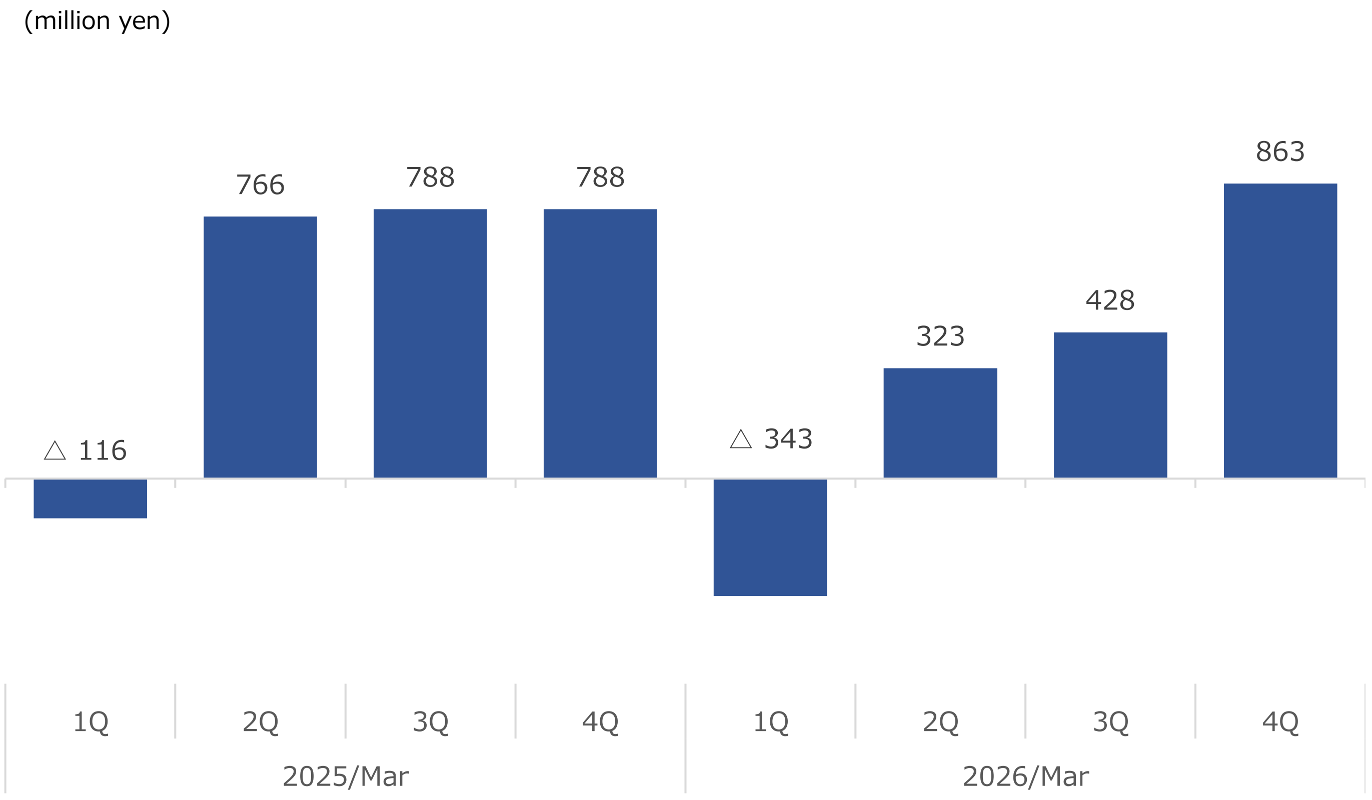
Operating Profit for Fiscal Year Ending March 2026 (Quarterly Trend)



YoY

△42.9%

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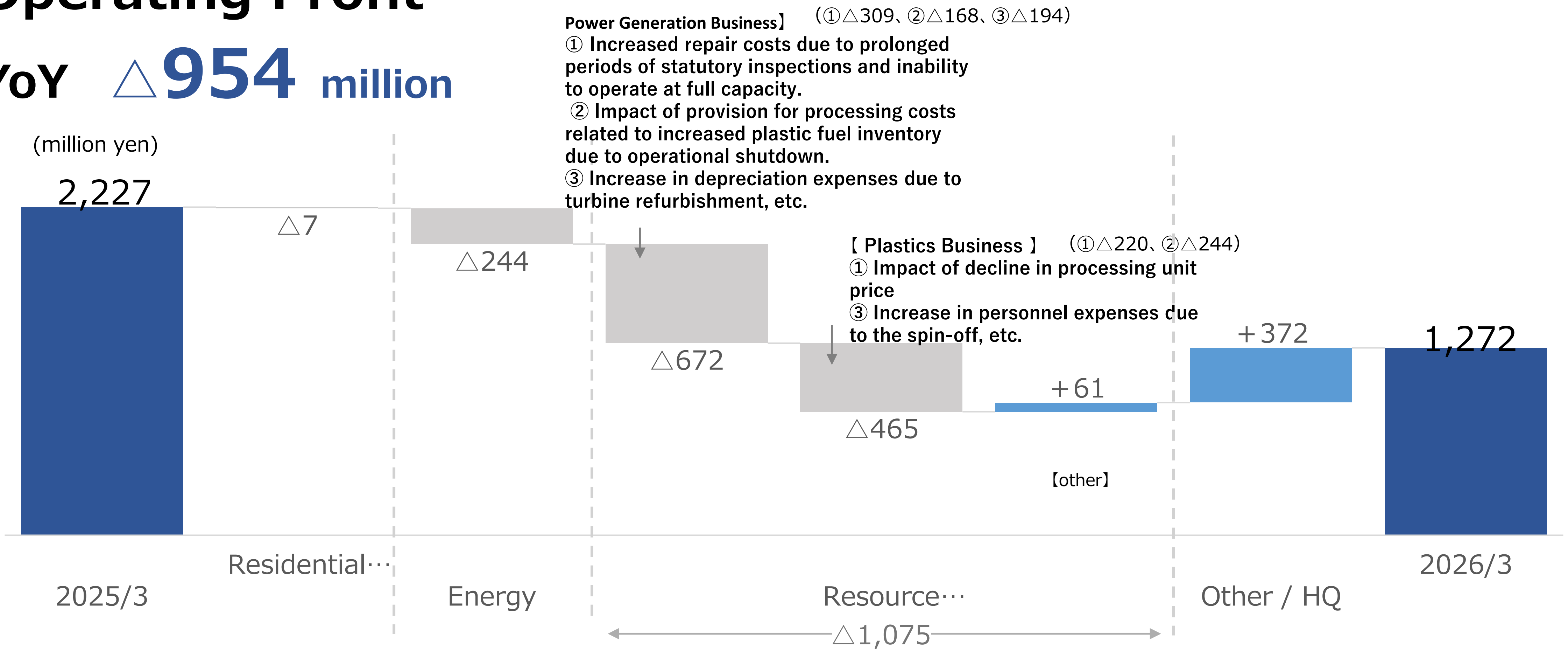
Analysis of Year-on-Year Change in Operating Profit for Fiscal Year Ending March 2026

Operating Profit

YoY △954 million



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Residential environment Area

A comfortable living environment to the next generation

- Maintenance for detached houses
- Maintenance for apartment complexes
- Residential solar power installation
- Hygiene management

Sanix promotes comprehensive maintenance for Detached Houses and apartment buildings from the perspective of preventive medicine (the philosophy of preventing issues before they occur). Furthermore, we realize comfortable and hygienic living that transcends generations,

Maintenance Services for Detached Houses (HSE)

Expert staff, deeply knowledgeable about termite behavior, handle everything from prevention to extermination with precision. With specialized techniques and know-how honed through extensive experience and proven results, plus comprehensive after-service, protecting precious homes from termite damage.

Termite Control Treatment

Underfloor and Attic Ventilation System

Aiming to promote solar power systems for residential homes, enabling lifestyles that are both environmentally friendly and easy on the household budget. Furthermore, as demand for self-consumption solar power grows, we propose flexible electricity usage through the introduction of storage batteries.

Residential Solar Power Generation System

Storage battery

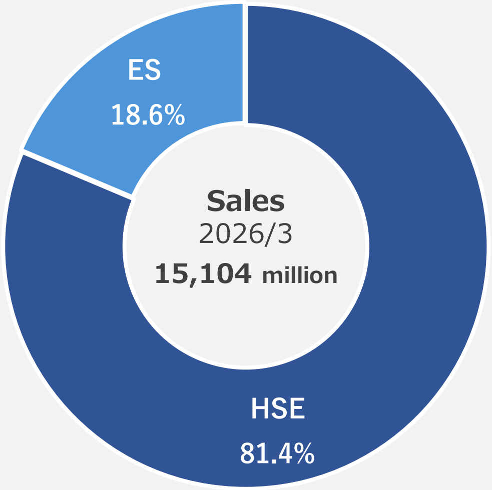
Maintenance Services for Residential Complexes (ES)

Implementing efficient centralized management of water supply and drainage equipment maintenance. By utilizing flagship products such as rust prevention devices, it aims to extend pipe lifespan by suppressing the occurrence and progression of rust inside pipes, and to resolve issues by removing scale and oil contamination while inhibiting their adhesion.

Water Pipe Inspection Using a Video Scope

Pest Control Services

Residential Environment Area Sales Composition Ratio



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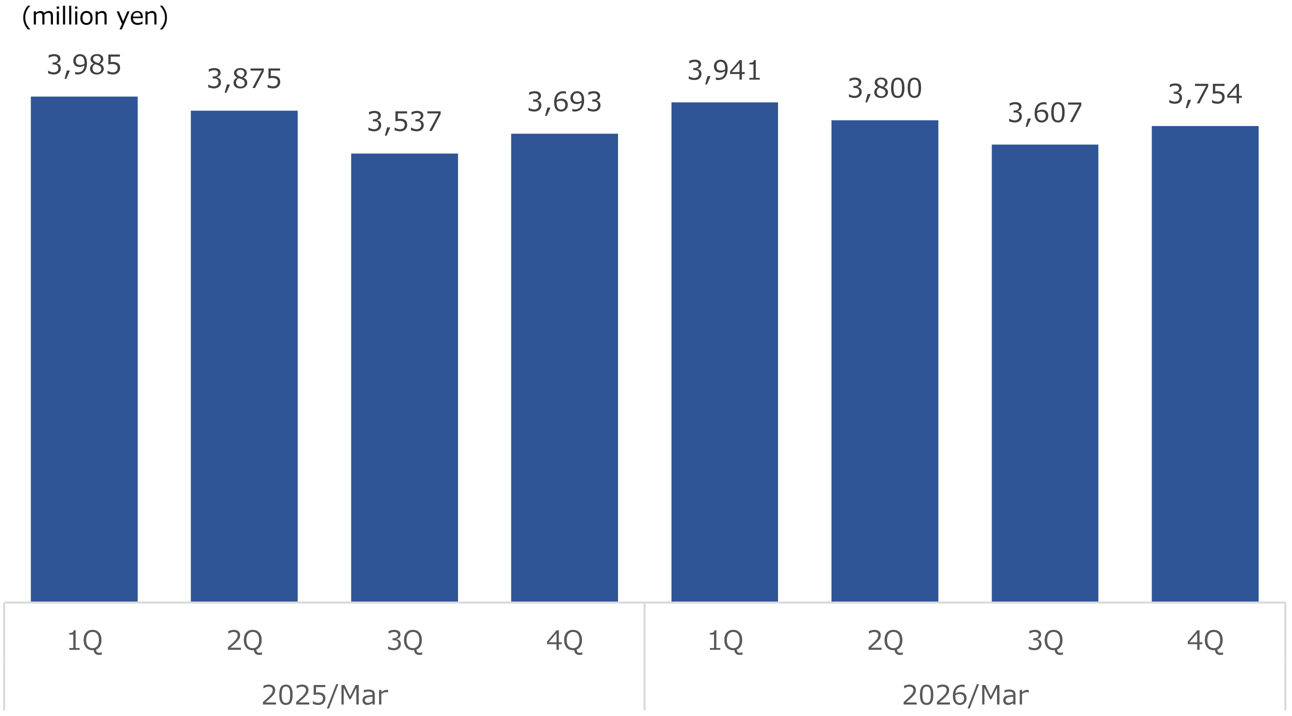
Residential Environment Area | Sales

Although there were impacts from changes in the business structure and operational rates in response to the summer revision of the Industrial Safety and Health Regulations, revenue increased by ¥12 million compared to the same period last year as the Services for Corporations and Apartment Buildings business performed steadily.



YoY

+0.1%

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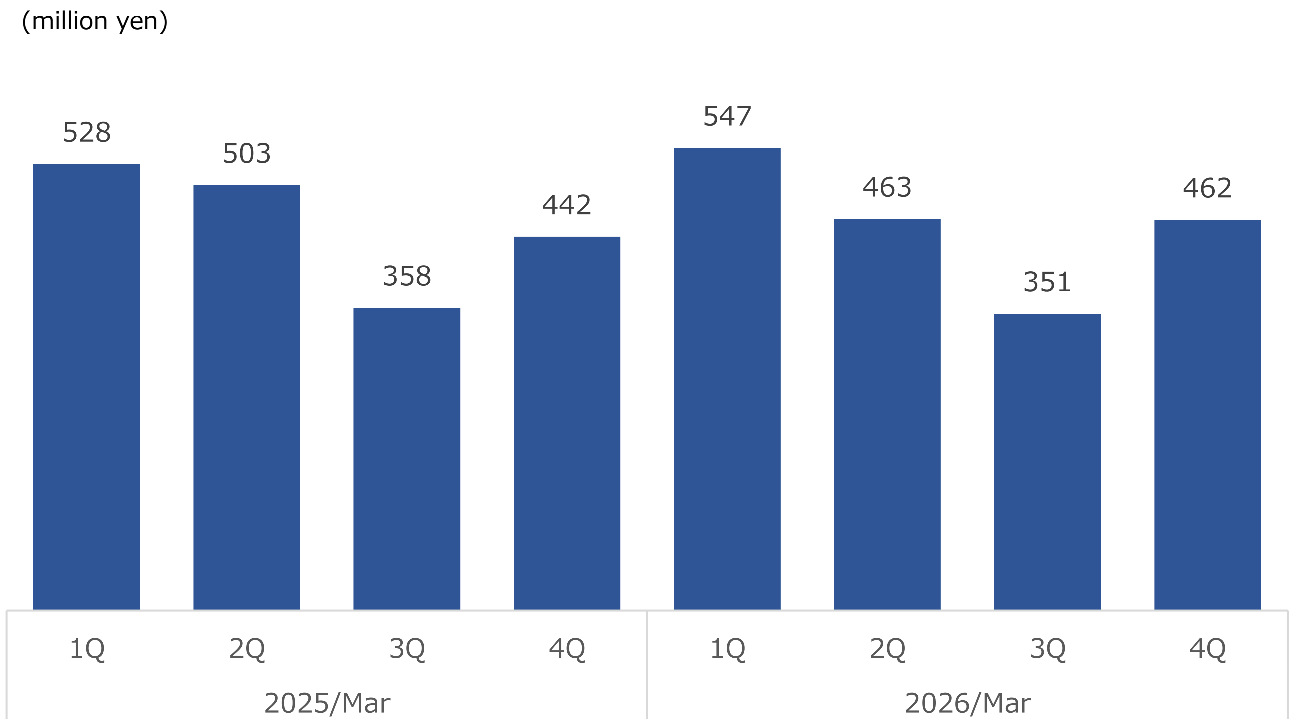
Residential Environment Area | Operating Profit

While we proceeded with cost structure reviews and cost reductions, profit decreased slightly by ¥7 million compared to the previous fiscal year due to an increase in personnel expenses resulting from workforce realignment following the spin-off.



YoY

△0.4%

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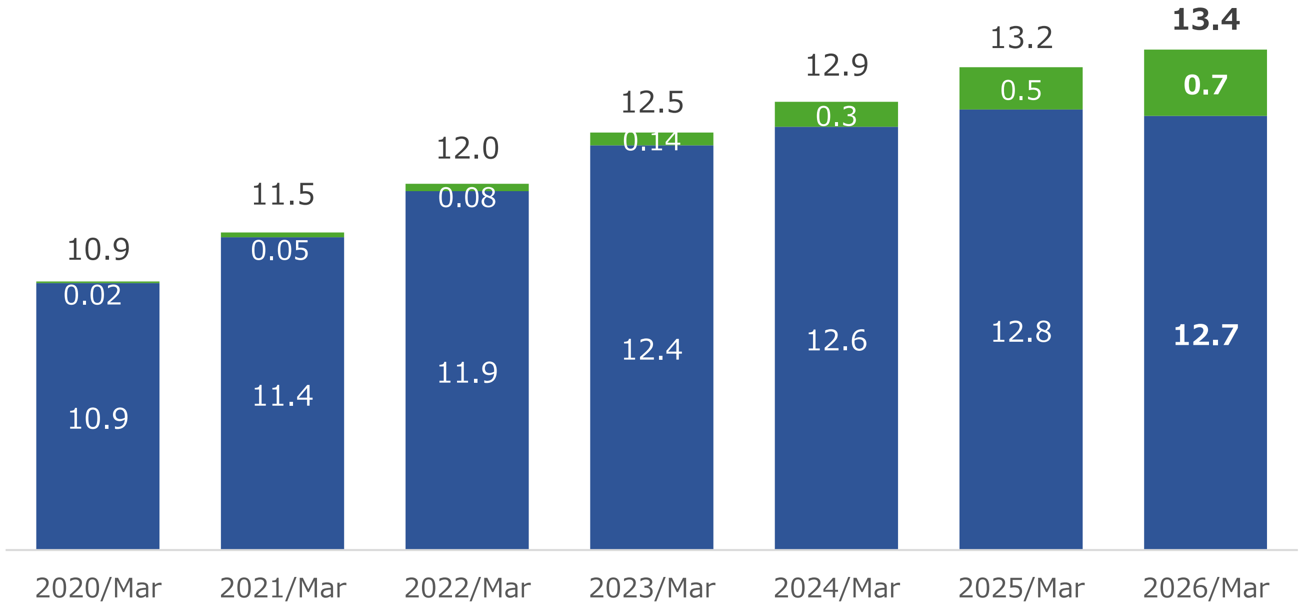
Residential Environment Area | Number of Customers

Since the fiscal year ending March 2020, the customer count has increased by approximately 30,000.

(tens of thousands count)



Solid customer foundation

134,000 count

(As of End May 2026)

Note: The number of customers is the total of existing customers with active guarantee contracts (direct sales customers) and corporate channel customers (including those for disinfection of pre-owned homes for resale and disinfection of new constructions).

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Energy Area

Promote the broader adoption of low-environmental-impact energy sources

- Corporate On-Site PV Power Generation Installation Systems
- PV Power Source Development for Energy Providers
- Maintenance of Existing PV Power Generation

Sanix group proposes the optimal solar power generation system tailored to customer needs, supporting the advancement of environmental management from installation to maintenance while promoting the widespread adoption of renewable energy.

Corporate Solar Power Generation (PV) Business

Promoting the effective utilization of factory roofs, building rooftops, and similar spaces. Supporting cost reduction (electricity bills), disaster preparedness, and environmental management through solar power generation, focusing on corporate self-consumption and third-party ownership solar power systems. Comprehensive services provided from proposal and design to construction and after-sales maintenance.

Self-consumption type / Third-party ownership type

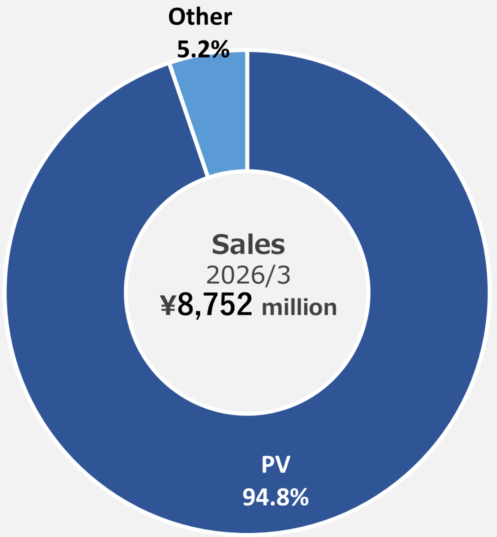
【Third-Party Ownership Model (PPA Model) Mechanism】
The PPA provider installs solar power generation equipment on the customer's property or roof at the PPA provider's expense (the PPA provider owns and maintains it).The PPA provider then supplies the electricity generated by this solar power to the customer for a fee.

Non-FIT Power Development

O&M (Maintenance)

From web monitoring (remote monitoring) to legally mandated maintenance and inspections. Supporting the reliable operation of the customer's solar power plant.

Energy Area Sales Composition Ratio



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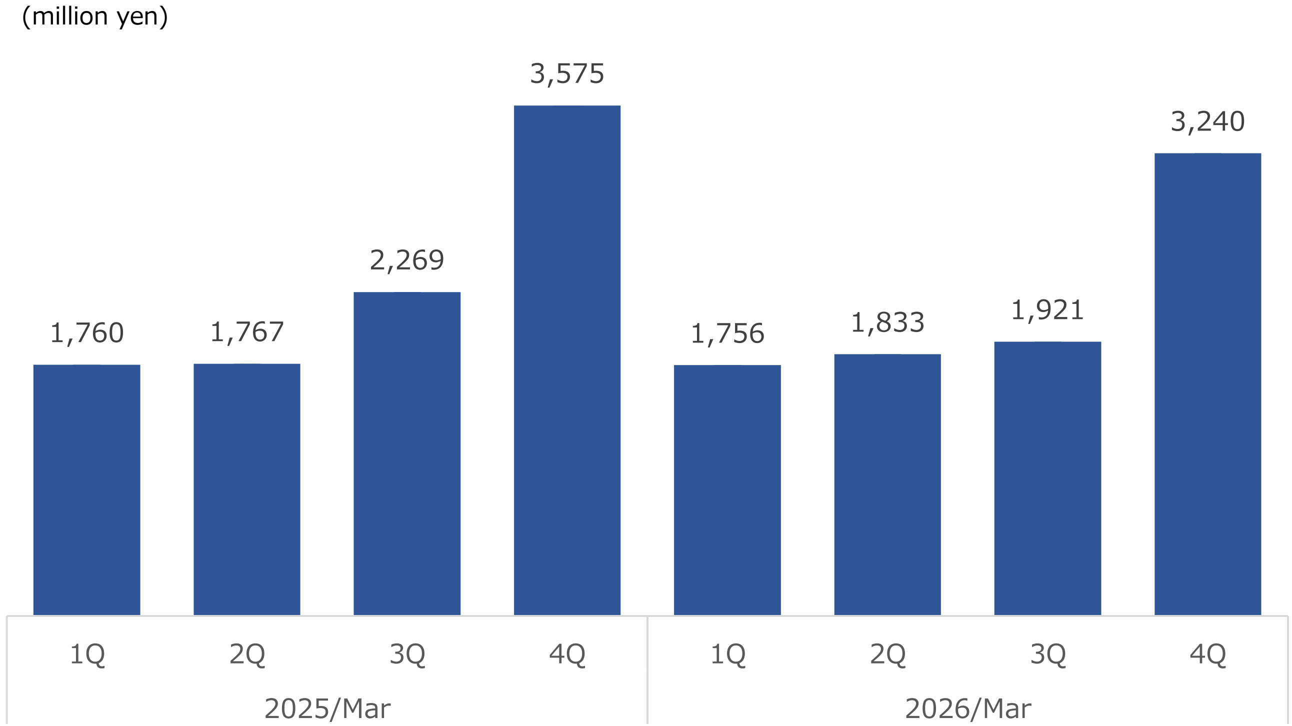
Energy Area | Operating profit

While enhanced profitability-focused order management and expanded partnerships with PPA operators were promoted, revenue decreased by ¥620 million compared to the previous fiscal year due to environmental changes in the solar power market and intensifying competition.



YoY –6.6%

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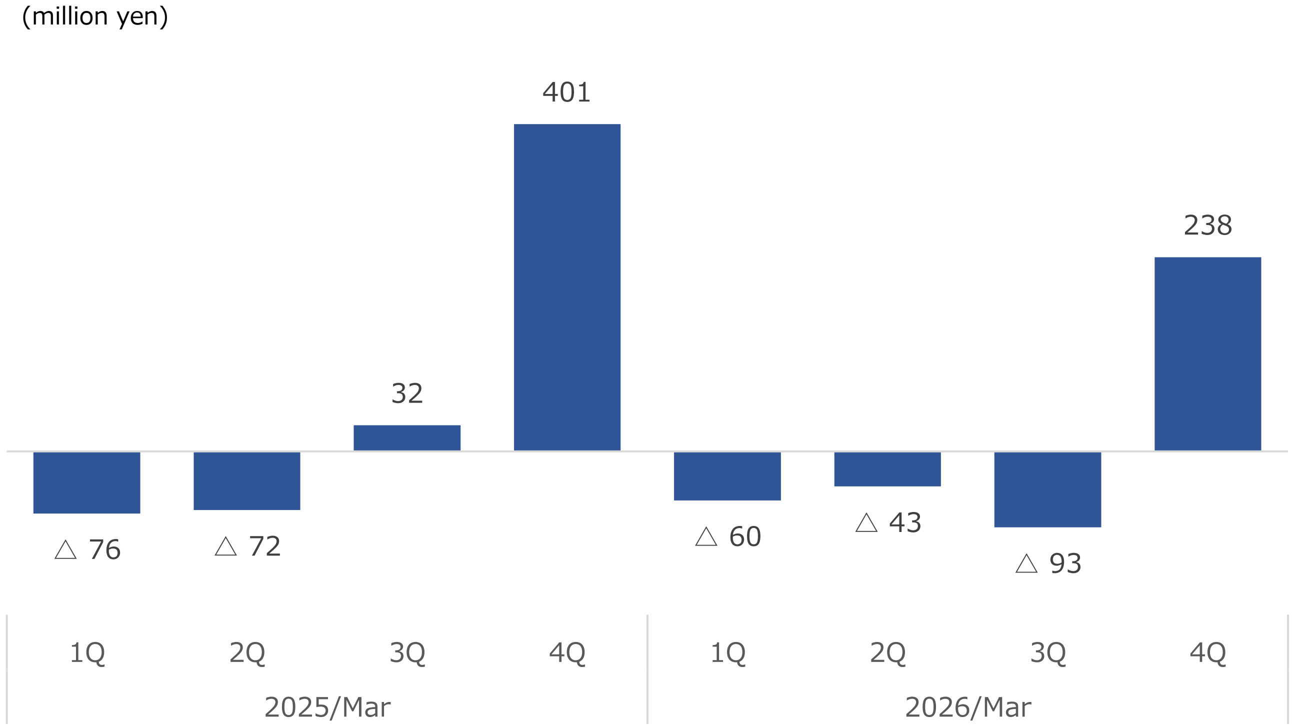
Energy Area | Operating profit

Although we are continuing to transform our business structure through thorough profitability management per project and cost reviews, operating profit decreased by ¥244 million compared to the previous fiscal year, as we were unable to absorb fixed costs due to the decline in revenue.



YoY

△85.7%

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Resource Circulation Area

Recycle resources instead of disposal

- Recycling of waste plastics
- Power generation from waste plastic fuel
- Purification of waste liquid and production of recycled fuel
- Final disposal of industrial waste

SANIX contributes to building a resource-circulating society through next-generation environmental initiatives, including converting industrial waste plastics into fuel and recycling them, as well as purifying and recycling wastewater discharged from food factories and other sources.

Fuel conversion of waste plastic

With 15 plants nationwide, a network of industrial waste plastic fuel conversion facilities (Plastic Resource Development Plants) has been established. By finely shredding waste plastics of various sizes and shapes, they are regenerated as alternative fuels to petroleum and coal. Material recycling has now commenced in earnest.

Plastic Resource Development Plant

Plastic fuel

Resource-Recycling Power Generation

Plastic resources developed at the factory are converted into fuel and used as an energy source at power generation facilities. Compared to coal, it has a higher calorific value and produces less CO_2 emissions and incineration ash. This results in lower environmental impact and supplies electricity with high added value (non-fossil value).

Tomakomai Power Plant

Final disposal site

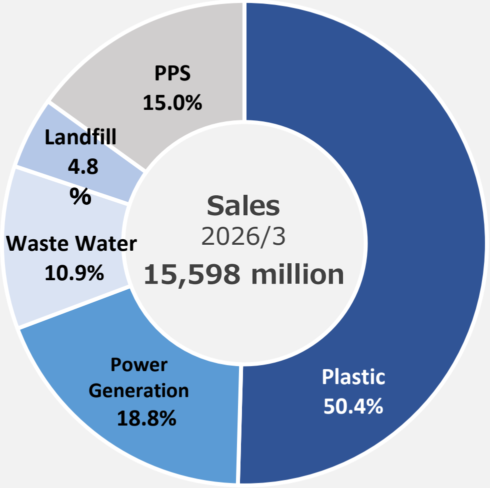
Wastewater Purification and Recycling

A system is in place to receive large volumes of organic wastewater discharged from restaurants, food factories, and other miscellaneous wastewater pits. Through a series of treatment processes, it possesses the capability to remove over 99% of highly concentrated pollutants. Furthermore, it promotes the recycling of oils and the conversion of dewatered sludge into fuel.

Wastewater Treatment Plant

Electricity Retail

Resource Circulation Area Sales Composition Ratio



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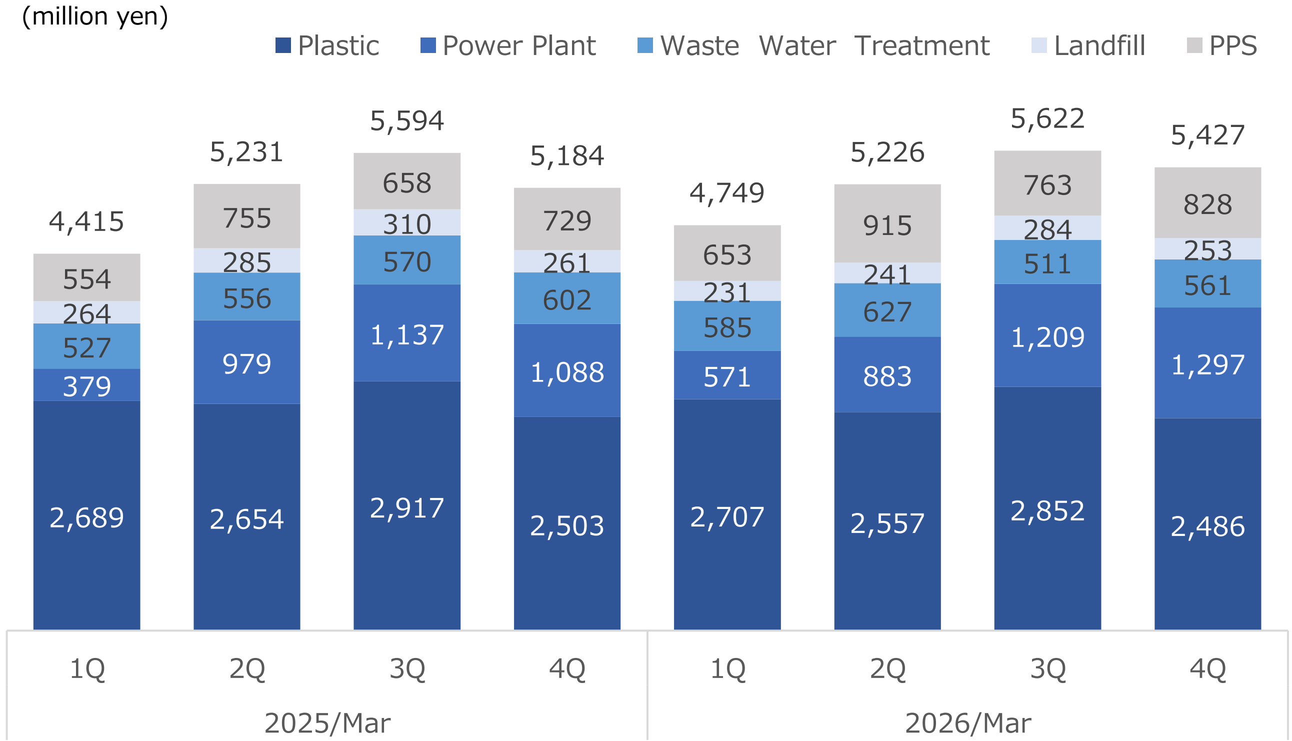
Resource Circulation Area| Sales

While revenue in the Plastics Business decreased by ¥161 million due to the impact of falling processing unit prices and other factors, overall revenue increased by ¥599 million compared to the same period last year due to an increase in electricity sales to retail customers at higher unit prices in both the PPS and Power Generation Businesses.



YoY

+2.9%

Plastic	**△1.5%**
Power Generation	**+10.5%**
Waste Water	**+1.3%**
Landfill	**△9.8%**
PPS	**+17.2%**

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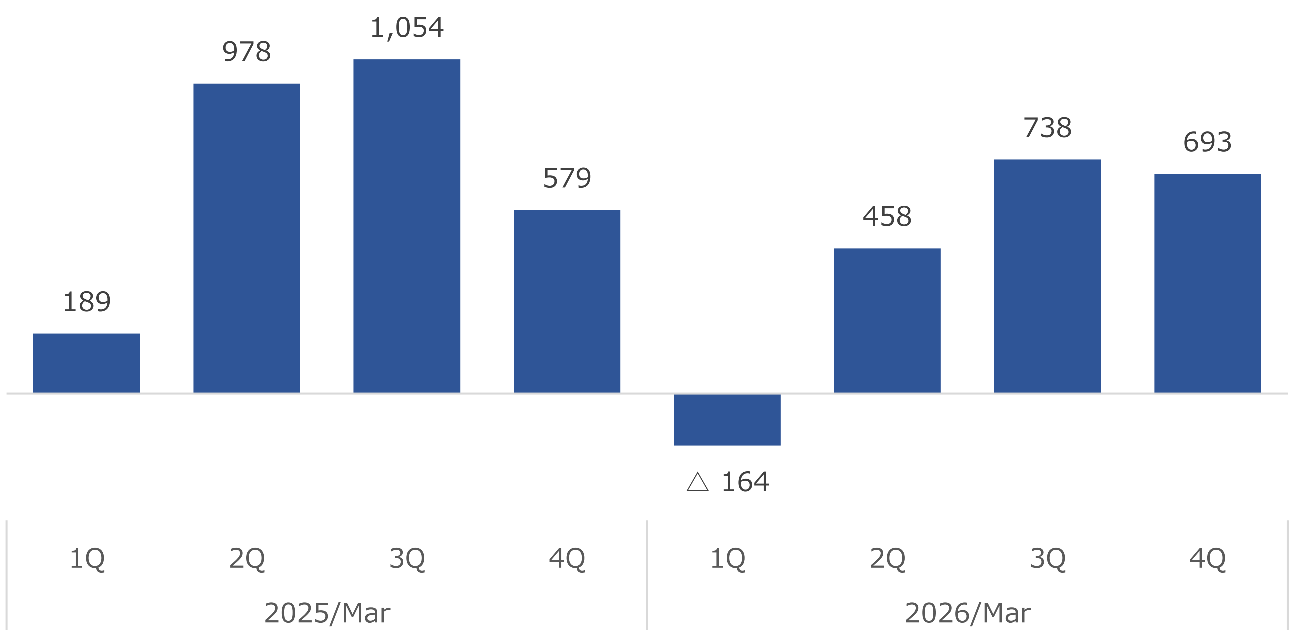
Resource Circulation Area | Operating Profit

In the Power Generation Business, repair costs increased due to prolonged periods of statutory inspections and inability to operate at full capacity, and profit was pressured by the impact of recording a provision for processing costs related to the increased plastic fuel inventory. Additionally, in the Plastics Business, profit decreased by ¥1,075 million compared to the same period last year due to the impact of falling processing unit prices and an increase in personnel expenses due to the spin-off, etc.

(million yen)



YoY

△38.4%

【Power Generation Business 】（①△309、②△168、③△194）

①**Increased repair costs due to prolonged periods of statutory inspections and inability to operate at full capacity.**

② Increased repair costs due to prolonged periods of statutory inspections and inability to operate at full capacity.

③ **Increase in depreciation expenses due to turbine refurbishment, etc.**

【Plastics Business 】（①△220、②△244）

① **Impact of decline in processing unit price**

②**Increase in personnel expenses due to the spin-off, etc.**

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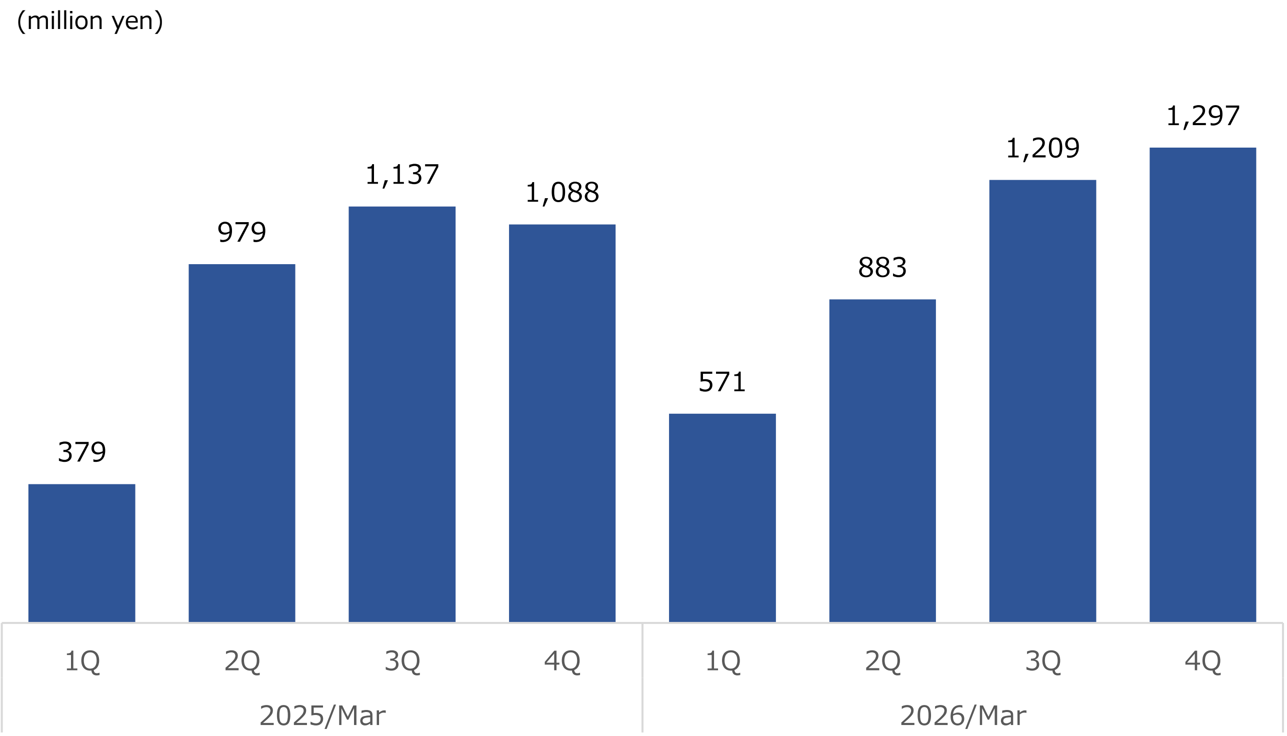
Resource Circulation Area | Power Generation Business Sales

While the number of operating days decreased due to prolonged periods of statutory inspections and inability to operate at full capacity, revenue increased by ¥376 million compared to the same period last year by selling electricity to new retail customers at higher unit prices.
(Procured electricity from the wholesale power market during the period of non-operation)



YoY

+10.5%

Quadrennial statutory inspections
To be conducted from late March 2025 to June 2025

Implementing a large-scale equipment renewal of turbines and boilers to ensure stable operation in the future

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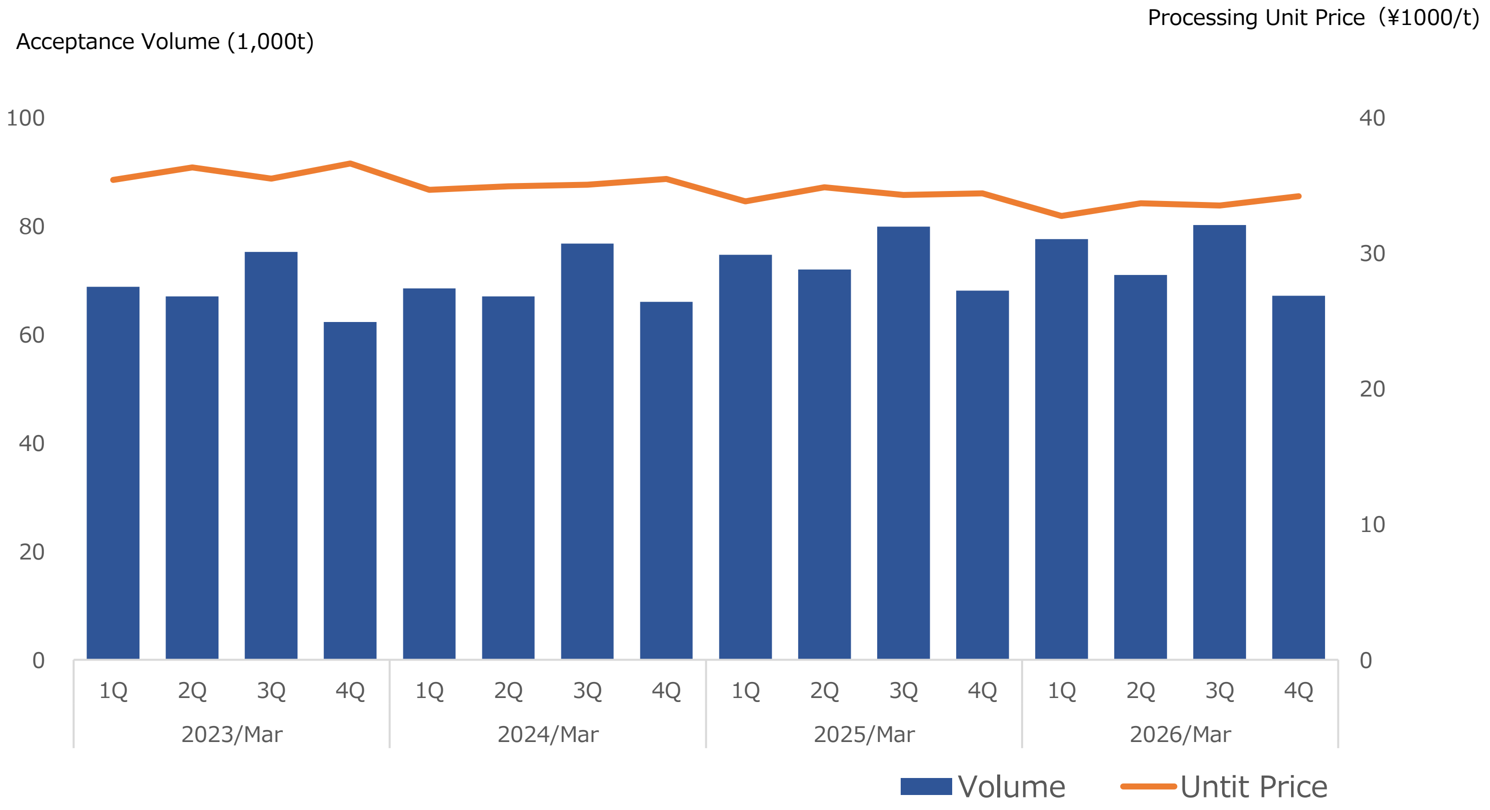
Resource Circulation Area | Acceptance Status of Waste Plastics

Increased processing capacity through expansion of crushing facilities and broadening of compatible materials



YoY

Acceptance Volume +0.4%

Processing Unit Price △ 2.2%

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Implementing capital expenditures of 3.9 billion yen this fiscal year

① Refurbishment of Tomakomai Power Plant (Boiler and Turbine)

The Tomakomai Power Plant has been in operation for approximately 20 years since its start-up in October 2003.Focusing on key equipment, large-scale investments are being implemented to ensure stable operation and efficiency in the future.

Turbine and Generator In the first quarter of the fiscal year ending March 2026 (April to June), modifications and replacements were implemented to align the design with the characteristics of the waste plastic fuel currently in use.

Power generation efficiency ▶ Expected improvement of approx. 8%

Tomakomai Power Plant

Boiler

Over the next five years starting from the fiscal year ending March 2025, replacement of aging and deteriorated piping inside the boiler is underway.

※Statutory inspection: Conducted once every 2 years (Turbine: every 4 years, Boiler: every 2 years)

Turbine and Generator

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Proactive growth investment

② New construction of Phase 1 sludge fuel conversion facilities

New Product: Solid Fuel "REBON"

▶ A new line is under construction to convert sludge components in organic waste liquids into solid fuel.
(Scheduled to commence operations after obtaining permits)

Plans to introduce four lines of equipment by fiscal year 2028 that converts sludge—the residue left after extracting biomass fuel from waste cooking oil from restaurants and other sources—into solid fuel.

< Solid fuel REBON>

Hibiki Plant
(Wastewater Treatment Plant)

Released on May 13, 2026 https://prtimes.jp/main/html/rd/p/000000142.000025581.html

③ Introduction of Pre-treatment Equipment (Typhoon)

▶ The introduction of pre-treatment equipment has significantly increased processing capacity. Increased intake volumes are anticipated.

●Tomakomai Plant: Already implemented

Ota Plant: Scheduled to commence operations after obtaining permits

Expected increase in capacity of approx. 17%

Tomakomai Plant Facility

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④ Commencing Feasibility Study for Production of Sustainable Aviation Fuel (SAF) Feedstock

▶ The Sanix Group's “Project to Produce Jet Fuel Feedstock from Grease Trap Sludge” has been selected for the Ministry of the Environment's FY2025 Decarbonized Circular Economy System Promotion Project, specifically the Plastic Resource Circulation System Demonstration Project (including the Demonstration Project for CO_2-Saving Jet Fuel Feedstock Production and Social Implementation Using Waste Biomass).

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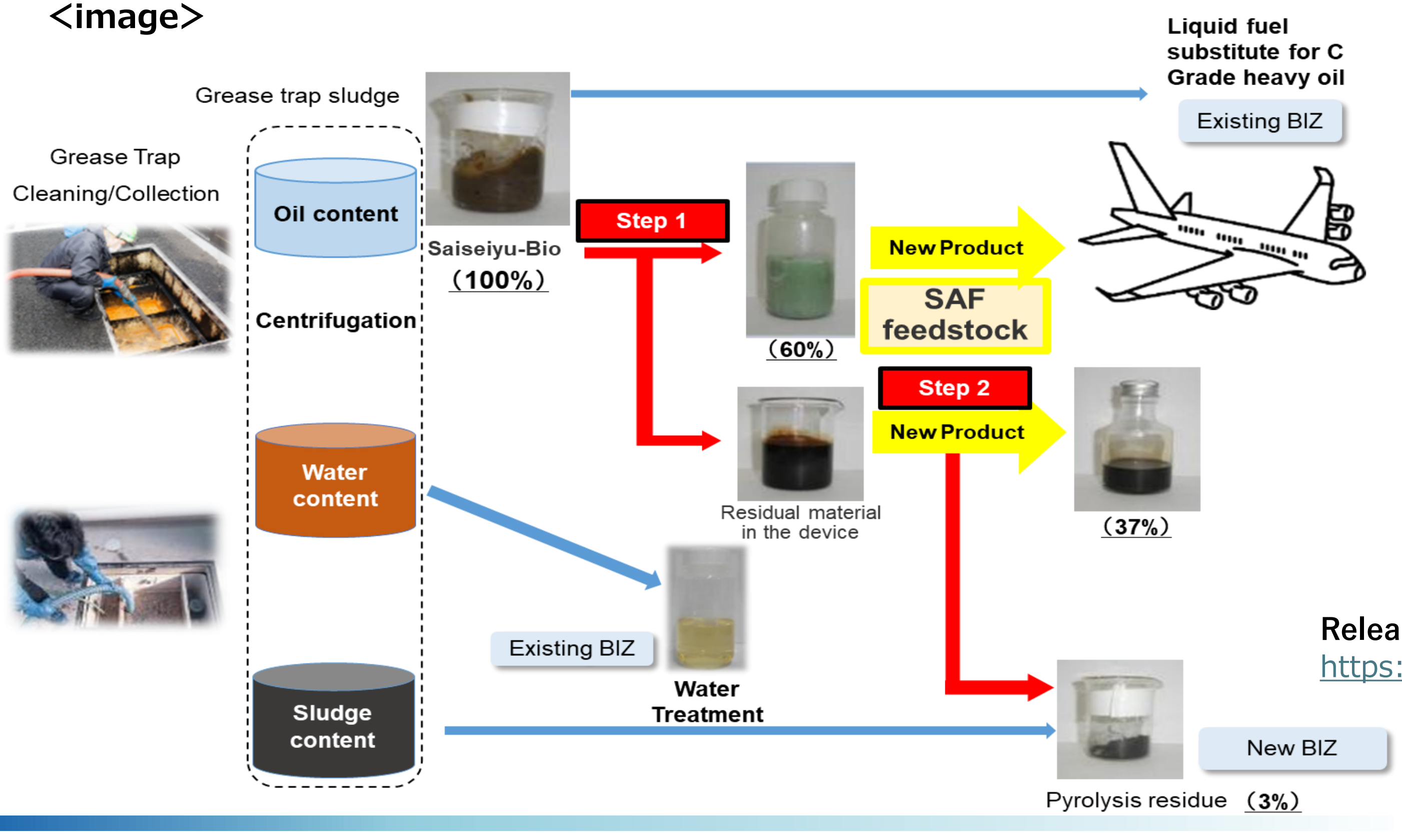

Separate and refine high-quality oil from “Bio-recycled Oil” to produce feedstock for sustainable aviation fuel.

Released on November 7, 2025 ：
https://prtimes.jp/main/html/rd/p/000000133.000025581.html

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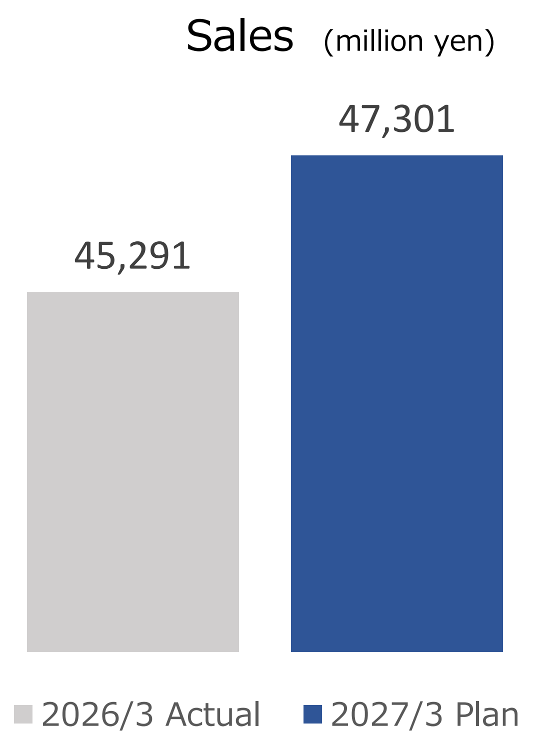
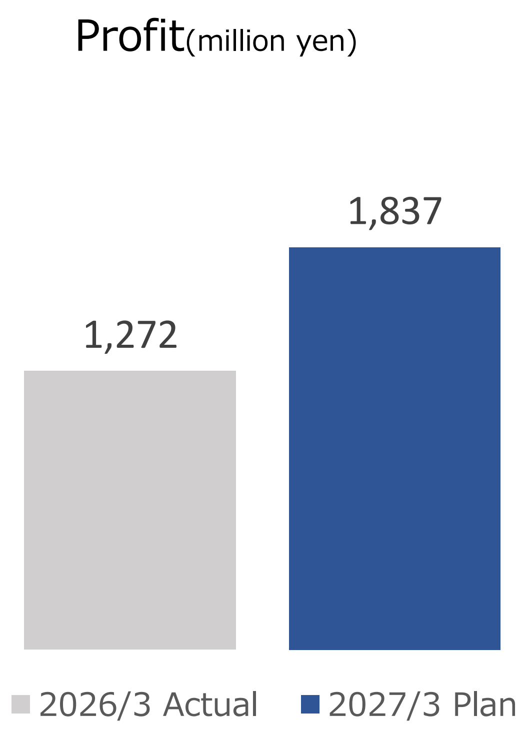
Full-Year Consolidated Earnings Forecast for the Fiscal Year Ending March 2027

YoY: Increased revenue and profit outlook

Sales +4.4%



Profit+44.4%



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Impact of the Middle East Situation on Business and Earnings

(Assumptions)

▶ **Assumptions regarding the impact of the Middle East situation**

①Rising costs of components and materials、②Surge in oil prices

③Decrease in plastic products due to reduced ethylene production

④Supply chain disruptions

The following factors are expected to continue until December 2026.

We will continue to closely monitor both direct and indirect impacts.

Impact on Full-Year Consolidated Financial Forecast for the Fiscal Year Ending March 2027

Increased costs due to rising prices of certain materials and fuel. Impact on annual profit: Estimated decrease of ¥300 million.

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Full-Year Consolidated Earnings Forecast for the Fiscal Year Ending March 2027

			YoY	
Residential Environment Area	Sales	15,688 million	(+3.9 %)	In the Residential Environment Area, we will leverage our sales capabilities and customer base to maintain existing areas as a solid earnings foundation.At the same time, we aim to expand business alliances with house builders and other partners, and enter new areas in the Kanto and Tohoku regions.Furthermore, we will strive to strengthen human resources, promote DX (Digital Transformation), and enhance our services to meet diverse residential environment needs, aiming for further business expansion.
	Operating Profit	1,956 million	(+7.1 %)	
Energy Area	Sales	9,697 million	(+10.8 %)	In the Energy Area, we will continue to implement thorough profitability-focused revenue management and aim to improve profitability in existing areas.Furthermore, we will work to expand our business by not only focusing on solar power generation but also by engaging in electrical construction related to solar power and the commercialization of low-voltage grid-scale storage batteries.
	Operating Profit	467 million	(+427 million)	
Resource Circulation Area	Sales	21,455 million	(+2.0 %)	In the Resource Circulation Area, we aim to improve profitability by implementing revisions to plastic processing unit prices.In addition, we strive to improve profitability by optimizing inventory levels, taking into account the situation in the previous fiscal year when plastic fuel inventory temporarily increased.In the Power Generation Business, we have implemented measures since April 2026 to ensure stable operation and aim to achieve consistent performance.In the Wastewater Treatment Business, we aim for further business expansion by proceeding with the sludge fuel conversion and the demonstration project for producing SAF feedstock from Bio-recycled Oil.
	Operating Profit	2,146 million	(+24.4 %)	
Othre/HQ	Sales	459 million	(+12.1 %)	We expect increased costs due to rising prices of certain materials and fuel as a result of the Middle East situation.We will strive to maximize the growth and profitability of each group company, while actively promoting the creation of new businesses that will serve as the next pillars of growth.
	Operating Profit	△2,733 million	(△413 million)	

※ Since the situation in the Middle East is extremely fluid and involves multiple factors, it is difficult to accurately estimate the specific financial impact on each segment. Therefore, the impact is incorporated into "Other / Head Office Expenses."

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Full-Year Consolidated Earnings Forecast for the Fiscal Year Ending March 2027

(million yen)	First Half				Second Half				Full Year			
	1st Half Actual	Plan	difference	YoY	1st Half Actual	Plan	difference	YoY	1st Half Actual	Plan	difference	YoY
Net Sales	21,502	**22,178**	+675	103.1%	23,788	**25,122**	+1,333	105.6%	45,291	**47,301**	+2,009	104.4%
Gross Profit	7,148	**7,911**	+763	110.7%	8,291	**8,895**	+603	107.3%	15,440	**16,807**	+1,367	108.9%
(Gross Profit Margin)	33.2%	**35.7%**			34.9%	**35.4%**			34.1%	**35.5%**		
OperatingProfit	△ 19	**461**	+481	－	1,292	**1,375**	+83	106.4%	1,272	**1,837**	+564	144.4%
(OperatingProfitMargin)	－	**2.1%**			5.4%	**5.5%**			2.8%	**3.9%**		
OrdinaryProfit	△ 407	**335**	+742	－	1,135	**1,243**	+107	109.5%	727	**1,578**	+850	216.8%
(OrdinallyProfitMargin)	－	**1.5%**			4.8%	**4.9%**			1.6%	**3.3%**		
Net Profit Attributableto Owners of the Parent Compa	△ 613	**217**	+831	－	1,035	**784**	△250	75.8%	421	**1,002**	+580	237.6%
(Net Profit Margin)	－	**1.0%**			4.4%	**3.1%**			0.9%	**2.1%**		

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Full-Year Consolidated Earnings Forecast for the Fiscal Year Ending March 2027

Residential Environment Area	7,742	**7,943**	+ 201	102.6%	7,362	**7,745**	+ 383	105.2%	15,104	**15,688**	+ 584	103.9%
Energy Area	3,590	**3,531**	△ 58	98.4%	5,162	**6,165**	+ 1,003	119.4%	8,752	**9,697**	+ 945	110.8%
Resource Circulation Area	9,975	**10,492**	+ 516	105.2%	11,050	**10,963**	△ 87	99.2%	21,025	**21,455**	+ 429	102.0%
Othre	195	**211**	+ 16	108.2%	214	**248**	+ 33	115.7%	409	**459**	+ 49	112.1%
Profit	△ 19	**461**	+ 481	–	1,292	**1,375**	+ 83	106.4%	1,272	**1,837**	+ 564	144.4%
Residential Environment Area	1,011	**1,092**	+ 81	108.0%	814	**863**	+ 49	106.1%	1,825	**1,956**	+ 130	107.1%
Energy Area	△ 103	**△ 178**	△ 74	–	144	**646**	+ 501	446.5%	40	**467**	+ 427	–
Resource Circulation Area	293	**937**	+ 644	319.3%	1,432	**1,208**	△ 223	84.4%	1,726	**2,146**	+ 420	124.4%
Other / HQ	△ 1,221	**△ 1,390**	△ 169	–	△ 1,098	**△ 1,342**	△ 244	–	△ 2,319	**△ 2,733**	△ 413	–

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Full-Year Earnings Forecast | Forecast by Segment 【Residential Environment Area】

● YoY: Increased revenue and profit outlook

In the Residential Environment Area, we will leverage our sales capabilities and customer base to maintain existing areas as a solid earnings foundation, while aiming to expand business alliances with house builders and other partners and enter new areas in the Kanto and Tohoku regions. Furthermore, we will strive to strengthen human resources, promote DX (Digital Transformation), and enhance our services to meet diverse residential environment needs, aiming for further business expansion.

	First Half				Second Half				Full Year			
(million yen)	1st Half Actual	Plan	Difference	YoY	1st Half Actual	Plan	Difference	YoY	1st Half Actual	Plan	Difference	YoY
Sales	7,742	**7,943**	+ 201	102.6%	7,362	**7,745**	+ 383	105.2%	15,104	**15,688**	+ 584	103.9%
COGS	3,336	**3,347**	+ 10	100.3%	3,273	**3,410**	+ 136	104.2%	6,610	**6,757**	+ 147	102.2%
Material	965	**988**	+ 22	102.4%	955	**1,015**	+ 60	106.3%	1,921	**2,004**	+ 83	104.3%
Labour	1,171	**1,210**	+ 38	103.3%	1,164	**1,225**	+ 61	105.3%	2,335	**2,435**	+ 99	104.3%
Gross Profit	4,405	**4,596**	+ 190	104.3%	4,088	**4,334**	+ 246	106.0%	8,494	**8,930**	+ 436	105.1%
SG&A	3,394	**3,503**	+ 109	103.2%	3,274	**3,471**	+ 196	106.0%	6,668	**6,974**	+ 306	104.6%
Labour	2,233	**2,285**	+ 52	102.3%	2,227	**2,276**	+ 49	102.2%	4,460	**4,561**	+ 101	102.3%
Operating Profit	1,011	**1,092**	+ 81	108.0%	814	**863**	+ 49	106.1%	1,825	**1,956**	+ 130	107.1%

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Full-Year Earnings Forecast ｜Forecast by Segment
【 Energy Area 】

● YoY: Increased revenue and profit outlook

In the Energy Area, we will continue to implement thorough profitability-focused revenue management and aim to improve profitability in existing areas. Furthermore, we will work to expand our business by not only focusing on solar power generation but also by engaging in electrical construction related to solar power and the commercialization of low-voltage grid-scale storage batteries.

	First Half				Second Half				Full Year			
(million yen)	1st Half Actual	Plan	Difference	YoY	1st Half Actual	Plan	Difference	YoY	1st Half Actual	Plan	Difference	YoY
Sales	3,590	**3,531**	△ 58	98.4%	5,162	**6,165**	+ 1,003	119.4%	8,752	**9,697**	+ 945	110.8%
COGS	2,626	**2,606**	△ 19	99.2%	3,881	**4,319**	+ 437	111.3%	6,507	**6,925**	+ 417	106.4%
Material	1,438	**1,311**	△ 127	91.2%	1,784	**2,428**	+ 643	136.1%	3,222	**3,739**	+ 516	116.0%
Labour	314	**327**	+ 13	104.3%	349	**361**	+ 11	103.3%	664	**689**	+ 25	103.8%
Gross Profit	963	**925**	△ 38	96.0%	1,280	**1,846**	+ 566	144.2%	2,244	**2,772**	+ 527	123.5%
SG&A	1,067	**1,103**	+ 35	103.4%	1,135	**1,200**	+ 64	105.7%	2,203	**2,304**	+ 100	104.6%
Labour	635	**661**	+ 26	104.1%	652	**740**	+ 87	113.4%	1,288	**1,401**	+ 113	108.8%
Operating Profit	△ 103	**△ 178**	△ 74	–	144	**646**	+ 501	446.5%	40	**467**	+ 427	–

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Full-Year Earnings Forecast | Forecast by Segment 【Residential Environment Area】

● YoY: Increased revenue and profit outlook

In the Resource Circulation Area, we aim to improve profitability by implementing revisions to plastic processing unit prices, while striving to optimize inventory levels by taking into account the situation in the previous fiscal year when plastic fuel inventory temporarily increased. In the Power Generation Business, we have implemented measures since April 2026 to ensure stable operation and aim to achieve consistent performance. Furthermore, in the Wastewater Treatment Business, we aim for further business expansion by proceeding with the sludge fuel conversion and the demonstration project for producing SAF feedstock from Bio-recycled Oil.

	First Half				Second Half				Full Year			
(million yen)	1st Half Actu	Plan	Differe nce	YoY	st Half Actu	Plan	Differe nce	YoY	st Half Actu	Plan	Differe nce	YoY
Sales	9,975	**10,492**	+ 516	105.2%	11,050	**10,963**	△ 87	99.2%	21,025	**21,455**	+ 429	102.0%
Plastic	5,264	**5,503**	+ 239	104.5%	5,339	**5,647**	+ 307	105.8%	10,603	**11,150**	+ 547	105.2%
Power Plant	1,454	**2,050**	+ 595	140.9%	2,506	**2,316**	△ 190	92.4%	3,961	**4,367**	+ 405	110.2%
Waste Water Treatment	1,213	**1,174**	△ 38	96.8%	1,073	**1,177**	+ 103	109.7%	2,287	**2,352**	+ 64	102.8%
Landfill	473	**475**	+ 1	100.3%	538	**523**	△ 15	97.1%	1,012	**998**	△ 14	98.6%
PPS	1,569	**1,288**	△ 281	82.1%	1,591	**1,298**	△ 293	81.6%	3,161	**2,587**	△ 574	81.8%
COGS	8,275	**8,171**	△ 103	98.8%	8,209	**8,355**	+ 146	101.8%	16,484	**16,527**	+ 43	100.3%
Labour	1,040	**1,091**	+ 51	105.0%	1,050	**1,101**	+ 51	104.9%	2,090	**2,193**	+ 102	104.9%
Gross Profit	1,700	**2,320**	+ 619	136.4%	2,841	**2,607**	△ 233	91.8%	4,541	**4,927**	+ 386	108.5%
SG&A	1,406	**1,382**	△ 24	98.3%	1,408	**1,398**	△ 10	99.3%	2,815	**2,780**	△ 34	98.8%
Labour	772	**857**	+ 85	111.0%	843	**861**	+ 17	102.1%	1,616	**1,718**	+ 102	106.4%
Operating Profit	293	**937**	+ 644	319.3%	1,432	**1,208**	△ 223	84.4%	1,726	**2,146**	+ 420	124.4%

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Summary of Financial Results for the Fiscal Year Ended March 31, 2026

(million yen)	2025/Mar Actual	2026/Mar Actual	Difference	Ratio	2026/Mar Plan	Difference	Ratio
Net sales	45,352	**45,291**	△ 60	99.9%	45,201	+ 90	100.2%
Gross profit	16,606	**15,440**	△ 1,165	93.0%	15,562	△ 121	99.2%
(Gross profit margin)	36.6%	**34.1%**			34.4%		
Operating profit	2,227	**1,272**	△ 954	57.1%	1,308	△ 35	97.3%
(Operating profit margin)	4.9%	**2.8%**			2.9%		
Ordinary profit	1,950	**727**	△ 1,222	37.3%	779	△ 52	93.3%
(Ordinary profit margin)	4.3%	**1.6%**			1.7%		
Profit attributable to owners	1,483	**421**	△ 1,061	28.4%	816	△ 395	51.6%
(Net profit margin)	3.3%	**0.9%**			1.8%		

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Overview by Segment | Residence Environment Area

(million yen)	2025/Mar Actual	**2026/Mar Actual**	Difference	Ratio	2026/Mar Plan	Difference	Ratio
Sales	15,091	**15,104**	+ 12	100.1%	15,322	△ 217	98.6%
COGS	6,533	**6,610**	+ 77	101.2%	6,686	△ 76	98.9%
Material	2,073	**1,921**	△ 152	92.6%	1,970	△ 48	97.5%
Labour	2,260	**2,335**	+ 74	103.3%	2,349	△ 13	99.4%
Gross Profit	8,558	**8,494**	△ 64	99.2%	8,635	△ 141	98.4%
SG&A	6,725	**6,668**	△ 57	99.1%	6,709	△ 41	99.4%
Labour	4,141	**4,460**	+ 319	107.7%	4,468	△ 8	99.8%
Operating Profit	1,832	**1,825**	△ 7	99.6%	1,925	△ 99	94.8%

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Overview by Segment | Energy Area

(million yen)	2025/Mar Actual	2026/Mar Actual	Difference	Ratio	2026/Mar Plan	Difference	Ratio
Sales	9,372	**8,752**	△ 620	93.4%	8,654	+ 97	101.1%
COGS	6,808	**6,507**	△ 300	95.6%	6,277	+ 229	103.7%
Material	3,885	**3,222**	△ 663	82.9%	3,232	△ 9	99.7%
Labour	649	**664**	+ 14	102.2%	654	+ 9	101.4%
Gross Profit	2,564	**2,244**	△ 319	87.5%	2,376	△ 132	94.4%
SG&A	2,279	**2,203**	△ 75	96.7%	2,183	+ 19	100.9%
Labour	1,197	**1,288**	+ 90	107.6%	1,273	+ 14	101.1%
Operating Profit	284	**40**	△ 244	14.3%	192	△ 151	21.2%

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Overview by Segment | Resource Circulation Area

(million yen)	2025/Mar Actual	2026/Mar Actual	Difference	Ratio	2026/Mar Plan	Difference	Ratio
Sales	20,426	**21,025**	+ 599	102.9%	20,812	+ 213	101.0%
Plastic	10,765	**10,603**	△ 161	98.5%	10,576	+ 27	100.3%
Power Plant	3,584	**3,961**	+ 376	110.5%	3,906	+ 55	101.4%
Waste Water Treatment	2,256	**2,287**	+ 30	101.3%	2,242	+ 44	102.0%
Landfill	1,122	**1,012**	△ 110	90.2%	1,020	△ 8	99.2%
PPS	2,697	**3,161**	+ 464	117.2%	3,067	+ 93	103.1%
COGS	15,058	**16,484**	+ 1,425	109.5%	16,426	+ 58	100.4%
Labour	2,052	**2,090**	+ 38	101.9%	2,104	△ 14	99.3%
Gross Profit	5,367	**4,541**	△ 826	84.6%	4,386	+ 155	103.5%
SG&A	2,565	**2,815**	+ 249	109.7%	2,794	+ 21	100.8%
Labour	1,373	**1,616**	+ 242	117.7%	1,606	+ 9	100.6%
Operating Profit	2,801	**1,726**	△ 1,075	61.6%	1,592	+ 134	108.4%

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Financial status

Unit:million yen	2025/Mar Year End	2026/Mar Year End	Pre-Term End Difference	Pre-Term End Ratio
Current Assets	13,873	**15,102**	+ 1,228	108.9%
Fixed Assets	22,781	**24,921**	+ 2,140	109.4%
Total Assets	36,655	**40,024**	+ 3,368	109.2%
Current Liabilities	16,910	**18,380**	+ 1,469	108.7%
Fixed Liabilities	9,574	**10,637**	+ 1,063	111.1%
Total Liabilities	26,484	**29,018**	+ 2,533	109.6%
Total Net Assets	10,170	**11,006**	+ 835	108.2%
Total Liabilities and Net Assets	36,655	**40,024**	+ 3,368	109.2%

Equity ratio	27.7%	**27.5%**

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Capital Expenditures and Depreciation Expenses: Actual Results

(million yen)	2025/Mar Actual	**2026/Mar Actual**
Residential Environment	41	**171**
Energy	685	**147**
Resource Circulation	3,274	**3,515**
Other	53	**88**
Total Capital Expenditures	4,053	**3,922**
Depreciation expense	1,701	**1,877**

【Major Capital Expenditures】

【Resource Circulation Area】

● Investment in Tomakomai Power Plant
: 1,713 million yen

● Investment in waste plastic processing facilities
: 1,113 million yen

● Investment in landfill business
: 389 million yen

● Investment in waste liquid treatment facilities
: 277million yen

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Number of Personnel and Sites by Segment

	2025/Mar Year End		2026/Mar End		
	Sites	Employees	Sites	Employees	Difference
Residential Environment	71	1,016	**71**	**1,041**	+25
Energy	27	263	**27**	**284**	+21
Resource Circulation	19	505	**19**	**528**	+23
Other/Holdings	—	270	**—**	**180**	△90
Total	**—**	**2,054**	**—**	**2,033**	**△21**

※For the fiscal year ending March 2026, segment classifications were revised and personnel reassigned due to the transition to a holding company structure. Comparisons with the previous fiscal year are based on figures reclassified according to the new segment structure.

※The above number of sites includes duplicate sites.
※The Environmental Resources Development Division includes one power plant site and one final disposal site.

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Key Management Indicators

		2022/Mar Actual	2023/Mar Actual	2024/Mar Actual	2025/Mar Actual	**2026**/Mar Actual	2027/Mar Actual
Return on equity	ROE	—	24.8%	36.1%	15.6%	**4.0%**	8.7%
Return on assets	ROA	—	4.5%	9.8%	5.3%	**1.9%**	3.9%
Equity ratio		13.5%	18.0%	24.1%	27.7%	**27.5%**	29.0%
Return on invested capital	ROIC	—	8.4%	14.4%	8.0%	**2.9%**	5.0%
Capital investment (million yen)		2,776	1,566	2,743	4,053	**3,922**	**3,148**
Depreciation (million yen)		1,509	1,889	1,654	1,701	**1,877**	**2,362**

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【Disclaimer】

This material contains certain forward-looking statements. Such forward-looking statements are not intended to provide guarantees of our future performance and are based on certain assumptions and management’s judgment based on currently available information. Therefore, actual results in future earnings and operating results may materially differ from those contained in the forward-looking statements.

Several factors beyond the Company's forecast, including the status of the COVID-19 pandemic and the response of the government and local governments, economic trends in Japan, trends in the feed-in tariff for renewable energy, trends related to the handling of waste (especially waste plastics), the competitive environment with other vendors, technological innovation, as well as the legal and regulatory environment.

This presentation is not intended to solicit investment to securities issued by us. As such, the Company assumes no responsibility for any losses or liabilities arising from or in connection with the information contained in this material.

【Notice】

Numbers are rounded off to the nearest whole number.

The “△" notation of operating profit, ordinary profit, and net profit for the current period represents operating loss, ordinary loss, and net loss for the current period, respectively.

In case of negative or more than 1000%, margin is marked “ - “.

The amounts are stated net of intersegment sales adjustments.

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